

BSE SENSEX
60,298

S&P CNX
17,957

CMP: INR1,033 TP: INR950 (-8%)

Neutral



Stock Info

Bloomberg	CIPLA IN
Equity Shares (m)	805
M.Cap.(INRb)/(USD\$)	832.9 / 10.5
52-Week Range (INR)	1083 / 850
1, 6, 12 Rel. Per (%)	-4/9/5
12M Avg Val (INR M)	2379
Free float (%)	66.6

Financials Snapshot (INR b)

Y/E MARCH	FY22	FY23E	FY24E
Sales	217.1	231.4	257.9
EBITDA	47.0	52.3	60.6
Adj. PAT	28.4	31.7	37.3
EBIT Margin (%)	16.8	17.9	18.8
Cons. Adj. EPS (INR)	35.3	39.5	46.5
EPS Gr. (%)	18.0	11.8	17.7
BV/Sh. (INR)	258.1	288.1	329.7

Ratios

Net D:E	0.0	-0.1	-0.2
RoE (%)	14.5	13.7	14.1
RoCE (%)	13.7	14.0	14.7
Payout (%)	11.5	9.1	10.4

Valuations

P/E (x)	29.2	26.1	22.2
EV/EBITDA (x)	17.5	15.5	13.0
Div. Yield (%)	0.3	0.3	0.4
FCF Yield (%)	2.7	2.3	3.5
EV/Sales (x)	3.8	3.5	3.0

Enhanced effort required to improve return ratios going forward

- Our Annual Report analysis of Cipla indicates robust improvement in return ratios over FY18-22. Notably, there had been an improvement in ROE in FY21 (+400bp YoY) to 14.1% and it sustained at similar levels in FY22.
- Over FY18-20, Cipla's earnings were largely flat. However, the efforts across key geographies aided by limited competition products in the US generics, COVID (FY21), and cost optimization measures led 34% earnings CAGR over FY20-22.
- Further, improved working capital requirement and reduction in debt have enhanced the financial health of the company.
- Going forward, we expect 15% earnings CAGR over FY22-24, led by 19%/6%/13% sales CAGR in the US/Domestic Formulation (DF)/EU, respectively. We value Cipla on an SOTP basis (23x 12M forward base earnings and add NPV of INR40 for g-Revlimid) to arrive at our TP of INR950.
- We maintain our Neutral rating on the stock due to stable return ratios over the next two years. The current valuation adequately factors in the earnings upside over the next couple of years.

DF/US – key growth drivers; SAGA/EM also catching up in growth terms

- Cipla posted 9%/12.6% sales CAGR over FY18-20/FY20-22, respectively. DF/US remained at the forefront to drive growth over FY18-22 with each segment exhibiting sales CAGR of 11%/18%, respectively. In addition to prescription (Rx) portfolio, Cipla gained notable traction in trade generics/consumer health (25%/49% sales CAGR over FY18-22, respectively).
- While price erosion continued to hurt the base portfolio, new launches reported healthy growth in the US segment. Particularly, respiratory products garnered sales of USD169m in FY22 from just USD11m in FY17.
- The growth was moderate during FY18-20 in SAGA, emerging markets (EMs) and Europe (EU). The reduced tender business in Africa and higher competition in ARV space impacted SAGA business adversely. Geopolitical tensions and currency volatility hurt EM business over FY18-20.
- However, there has been a steady improvement over FY20-22 in EM/SAGA segments. The enhanced effort to ramp-up private market segment within SAGA and the increasing share of direct-to-market (DTM) enabled better growth prospects in the SAGA/EM segments.

Efforts continue towards improving capital efficiency

- Dupont analysis indicates 410bp improvement in ROE to 14.5% in FY22. This was primarily led by better asset turn and considerable margin expansion. The EBITDA margin was steady over FY18-20.
- Increased contribution from niche launches in the US generics, reduction in tender business and better operating leverage augmented Cipla's profitability over FY20-22.
- From net debt of INR20b in FY18, Cipla turned cash surplus (of INR41b) by end-FY22.

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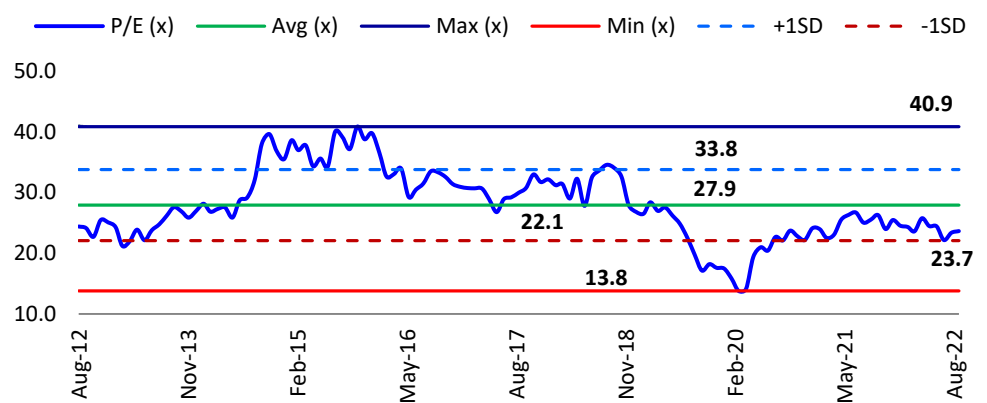
Investors are advised to refer through important disclosures made at the last page of the Research Report.

Motilal Oswal research is available on www.motilalosal.com/Institutional-Equities, Bloomberg, Thomson Reuters, Factset and S&P Capital.

Current valuation captures earnings upside over the next two years

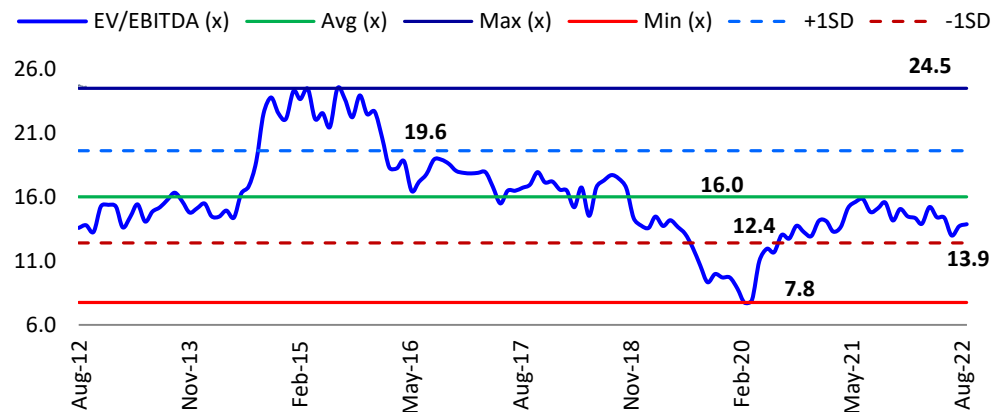
- Cipla continues to focus on enhancing patient experience through digital analytics, superior execution in prescription (Rx) products, increasing distribution for Tx and improved brand recall in consumer health segment. It is also working on expanding the peptide offering in the US generics segment. The management continues to focus on increased DTM share and add newer geographies within the EM segment. Consequently, we factor in 15% earnings CAGR over FY22-24E.
- We continue to value Cipla at 23x (in-line with its three-year average P/E multiple) 12M forward base earnings and add g-Revlimid NPV of INR40 to arrive at our TP of INR950. While the earnings outlook remains encouraging, the valuation provides limited upside from current levels, we believe. Hence, we maintain our **Neutral** rating on the stock.

Exhibit 1: P/E chart



Source: MOFSL, Company, Bloomberg

Exhibit 2: EV/EBITDA chart



Source: MOFSL, Company, Bloomberg

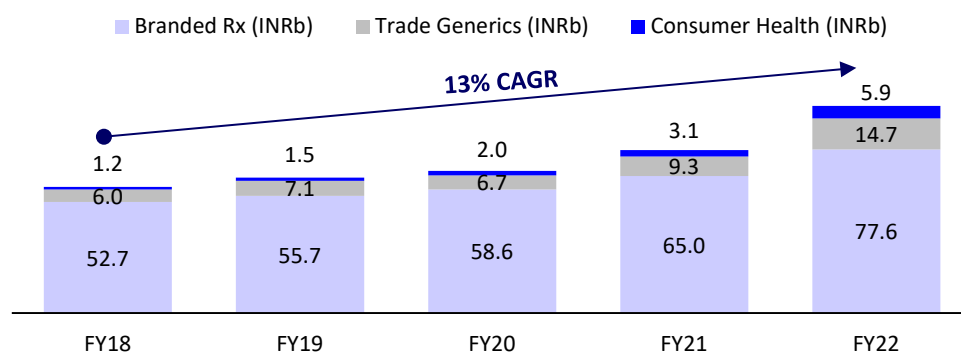
Revenue driven by India/US/SA private businesses

- Under One India strategy, Cipla had focused on prescription, trade generics and consumer health sub-segments that fueled 13% sales CAGR over FY18-22.
- The US business exhibited an 18% CAGR over FY18-22 driven by the sharp ramp-up in respiratory product off-take despite price erosion in the base portfolio.
- SAGA business remained flat over the past four years primarily led by a decline in South Africa (SA) tender business and CGA & SSA businesses.
- Cipla had limited success in growing ROW (EM+EU; 6% sales CAGR over FY18-22) business over the past five years largely due to adverse macro conditions.

One India Business: Robust growth led by trade generic/consumer health businesses

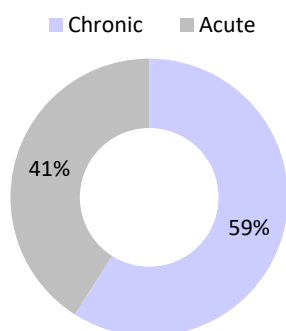
- Cipla’s One India business, comprising branded prescription/trade generics /consumer health, posted 13% CAGR over FY18-FY22. The branded generic business (80% contribution) displayed moderate 10% CAGR over the same period. Trade generics business registered healthy 25% CAGR while consumer health business clocked 49% CAGR over the same period.
- The One India business reported a healthy 27% YoY growth in FY22 at ~INR9.8b. After adjusting for contribution from COVID-19 products, the revenue growth stood at 25%.

Exhibit 3: One India revenue exhibited 13% CAGR over FY18-FY22



Source: MOFSL, Company

Cipla has advantage with chronic heavy portfolio



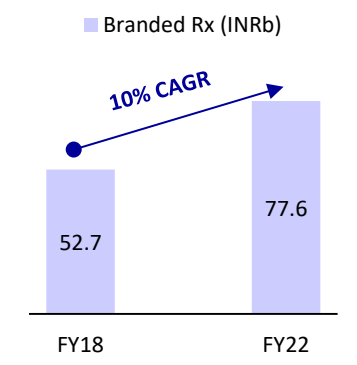
On a MAT basis in Mar'22

- The One-India business is seeing good traction led by strong execution across portfolio and distribution synergies. The business is tracking close to the INR10b mark with strong volume traction across therapies and business segments.

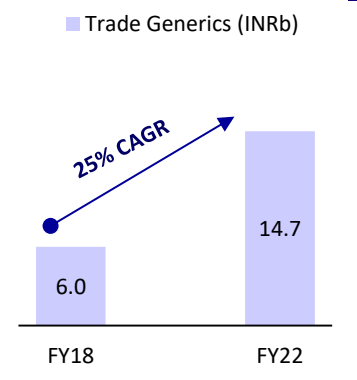
Branded Generics business: Poised to outperform

- Cipla’s branded generics business has grown at 19% YoY in FY22, higher than its four-year CAGR, largely propelled by contribution from COVID-related products. The branded generics segment growth in FY20 was muted owing to the COVID-induced disruptions in 4QFY20.
- The branded generics business exhibited 25% YoY growth excluding COVID-related products. The growth was driven by the 10 launches in India along with market share gains in existing products. A few key launches of FY22 included Peramppanel Tablets, Brimonidine+Timolol, Pazopanib Tablets, Molnupiravir, and Arformoterol Respules.

Branded Generics has exhibited 10% CAGR over FY18-22



Trade Generics has exhibited 25% CAGR over FY18-22



Consumer Health business has exhibited 49% CAGR over FY18-22

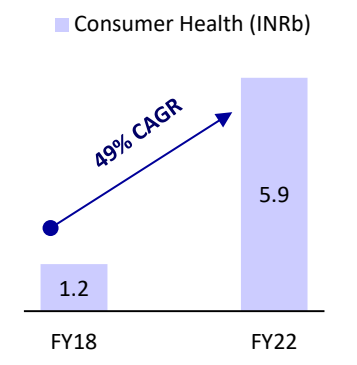


Exhibit 4: Cipla has maintained top ranks in Respiratory/Urology therapies

Therapy	Therapy Contribution (%)	Market Rank	Market Share (%)	Cipla Growth (%)
Overall		3	5.2	16.1
Respiratory	37	1	22.2	30.4
Urology	5	1	14.2	7.7
Anti-infective	16	4	6.9	24.9
Cardiac	12	5	5.3	6.8
Gastro-Intestinal	6	9	2.9	17.7
Anti-diabetics	3	27	0.8	29.3

- Cipla, over the last four years, has forged strong partnerships with global MNCs for strategic widening of therapy base with specialty offerings across Anti-diabetic therapy with Eli Lilly and Boehringer Ingelheim while for oncology with Roche. Cipla’s in-licensing franchise has posted 77% CAGR over FY2018-22.
- The company has entered into a partnership with Eli Lilly for Humalog and Trulicity in India. The in-licensing franchise is well poised to achieve the annual revenue target of ~INR5b in FY23E.

Trade Generics business showing strong momentum

- Cipla’s trade generic business largely focuses on the patients beyond the Tier-2 cities driven by the 5,500 stockist network and it services 15,000 pin codes.
- The business continued with its momentum and grew 59% YoY in FY22 while exhibiting 25% CAGR over FY18-22. The growth was supported by Omnigel, Nicip, antosec, Paracip and Azicip.
- The trade generics business is forecasted to maintain leadership position in generics space that delivers value through strong retail connect, leveraging phygital medium and customer-centric communication. This is achieved by: 1) driving strong brand building across illness and wellness segments, 2) investing in digital initiatives to get closer to customers, and 3) widening portfolio offerings and segments.

Consumer Health business benefiting from Cipla’s brand recall

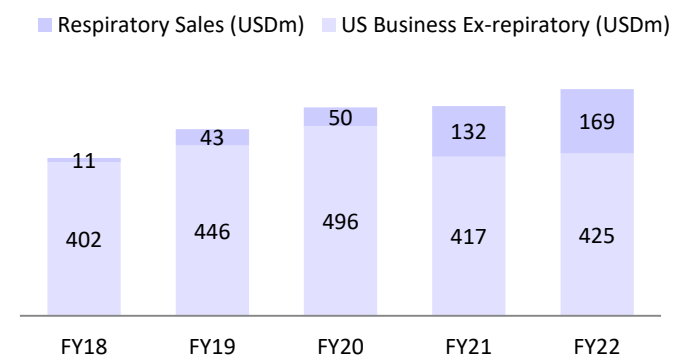
- The consumer health business continued to drive the illness- to-wellness theme led by brand-building initiatives, deepening distribution and category innovations. The business reported strong double-digit YoY growth adjusting for the brands transferred from trade generics business.
- The performance was led by robust traction in Cofsils, ProlYTE, Cipladine, CloCip Naselin, Namaxpert and Maxirich.

Cipla remains on track to deliver market-beating growth and gain rank through focused execution of the One-India strategy. Cipla will continue to focus on: a) outperforming the IPM across therapies, b) increasing the share of chronic therapies, c) augmenting the industry-leading MR productivity and d) enhancing patient experience with digital analytics and data science. The trade generics business is gaining strong momentum underpinned by robust distribution while the consumer health business enjoys the advantage of Cipla’s brand recall.

The US generics: Better growth outlook driven by niche pipeline

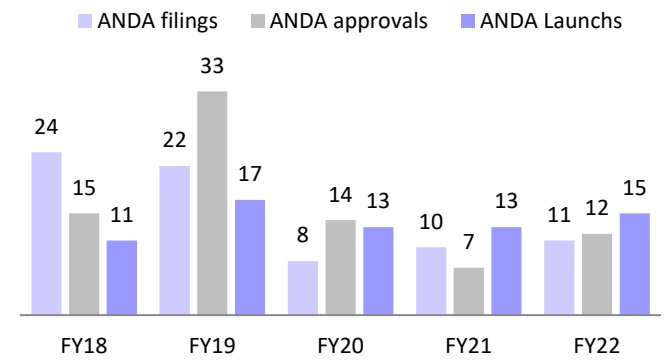
- Cipla’s US business has exhibited 10% CAGR over FY18-22 driven by the strong traction in respiratory portfolio franchise. The respiratory portfolio recorded a stellar 98% CAGR over the same period.
- The respiratory portfolio growth was largely driven by Albuterol and Arformoterol that now have 17.2% and 29.8% market share in overall molecule markets, respectively.

Exhibit 5: Respiratory the key driver for the US sales



Source: MOFSL, Company

Exhibit 6: Cipla has maintained its launch momentum, while filing pace has reduced



Source: MOFSL, Company

- The FY21, revenue growth was subdued because of high base of an IP-enabled opportunity (Cinacalcet) in FY20.
- In FY22, Cipla received an approval for the first 505(b)(2) version of lanreotide injection. This approval expands the company’s peptide portfolio and is in line with its aspiration to improve the share of complex assets

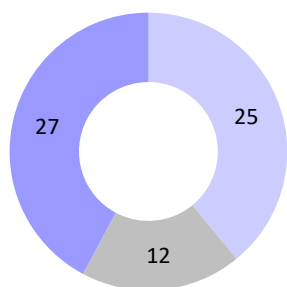
Exhibit 7: Adding peptides to respiratory pipeline

Formulation/Brand name	Filing	Status
Complex respiratory asset	Filed in 4QFY20	Filed
gAdvair Diskus	Filed in 1QFY21	Filed
Partnered inhalation asset	Filed in 3QFY17	Filed
Complex Inhalation asset	Development in progress	Phase-2
Complex Inhalation asset	Development in progress	Phase-2
Partnered peptide injectable	Filed in 4QFY21	Filed
Peptide injectable	Filed in 1QFY22	Filed
Peptide injectable	Filed in 4QFY22	Filed
Partnered Peptide injectable	Filed in 4QFY22	Filed

Source: MOFSL, Company

ANDA pipeline size break-up

- <USD100m
- USD100-500m
- >USD500m



Total no of ANDAs in pipeline is 64.

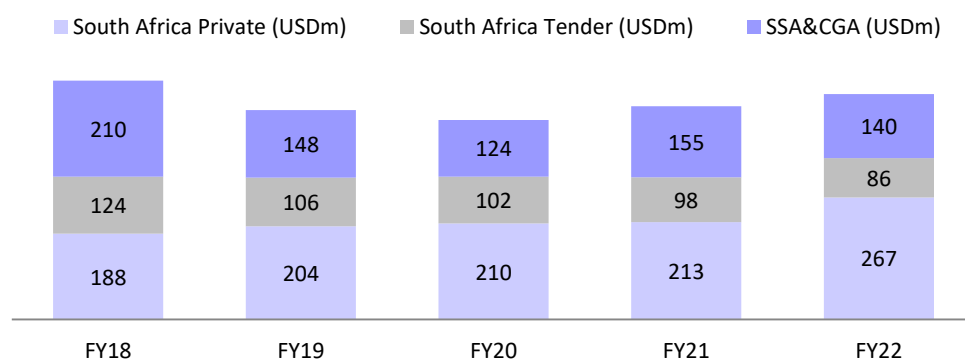
- Cipla has been leveraging the existing respiratory know-how and investing significantly with a vision to further expand its respiratory franchise in the US. As of now, Cipla’s respiratory portfolio includes Budesonide repsules, Albuterol MDI, Arformoterol inhalation solution and Ipratropium + Salbutamol inhalation solution.

The medium-term focus for the US business remains on maintaining market shares in existing products and retaining the launch momentum in respiratory/peptide portfolios.

SAGA business: efforts to enhance the private market segment

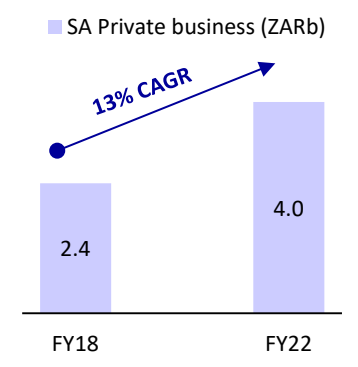
- The SAGA business was flat over FY18-22, dragged by the decline in SA tender/SSA & CGA businesses partly offset by strong growth in SA private business.
- The business grew 6% YoY in USD terms and contributed 17% to Cipla’s overall revenue. While the SAGA business was flat over the last four years in USD terms, it reported 16% sales CAGR over the same period.
- The performance of this business in FY22 was driven by the South Africa private business (15% YoY in ZAR terms) that offset the subdued demand in tender business in the rest of Africa.

Exhibit 8: Contribution from private market on rise in SAGA business



Source: MOFSL, Company

South Africa private market business has clocked 13% CAGR over FY18-22



SA tender business on a downtrend during FY18-22

- South Africa business rose 4% YoY in ZAR terms led by 15% growth in the private market, which was partly offset by subdued order flow in the tender business. The growth in the private business was driven by the 32 launches done in South Africa.
- Cipla’s prescription business contributed 62% while the OTC business contributed 38% to overall South Africa private business in FY22.
- South Africa private business posted 12% CAGR in ZAR terms over FY18-22 driven by the continued outperformance of Cipla in the South African market according to IQVIA MAT Mar’22.
- CNS remains the largest therapy for Cipla’s South Africa private business followed by Respiratory therapy. The prescription business significantly outperformed the market and improved market shares across key therapies including Cardio, Anti-Infectives, and Respiratory.

SSA & CGA businesses also witnessing headwinds

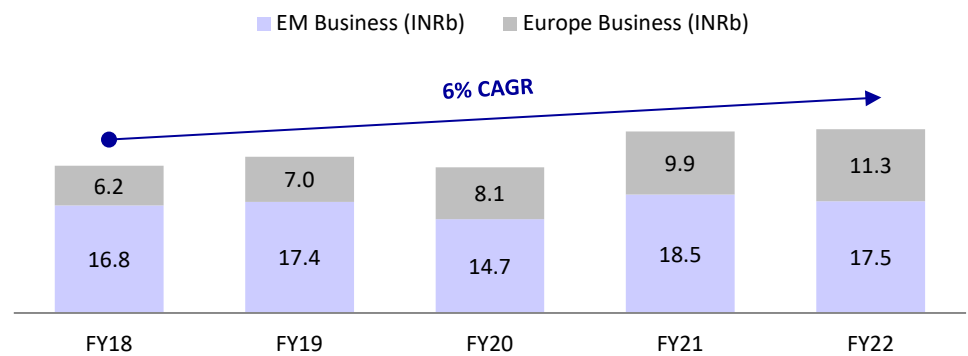
- In FY22, the CGA business reported revenue of USD67m supported by strong traction in TLD product sales; TLD portfolio grew 80% YoY. Cipla’s FY22 SSA business reported revenue of USD73m, maintaining the sales momentum. During FY22, the SSA business focused on generating savings through market expansion, building strong brands and improving collections across operating geographies.

Cipla’s SAGA business growth hinges on strong performance in South Africa private market. Its focus remains on maintaining a strong market position in the private and OTC markets, enhancing private market presence via organic launches and deepening footprint through partnerships.

RoW business: Efforts yet to reflect in growth for this segment

- The RoW business, comprising emerging markets and Europe, exhibited a subdued 6% CAGR over FY18-22.
- Forex volatility, geopolitical challenges and increasing competition in some product categories impacted EM segment growth adversely.
- The DTM business contributed 41% of EM operations and rose 20% YoY driving growth to some extent in the EM segment.
- The EU segment posted 9% sales CAGR propelled by the growth in DTM markets. In FY22, DTM business contributed 28% of the EU business and grew 25% YoY, attributed to the respiratory portfolio in the UK and contribution from new DTM operations in Spain.
- Cipla enhanced its effort with 35 launches (20 in Europe & 15 in EM).

Exhibit 9: EMs drag the growth for RoW business



Source: MOFSL, Company

Cipla is targeting entry in big markets such as China and Brazil along with strategic product launches in new markets (Spain and Mexico), which will further accelerate the company's organic growth journey. The medium-term focus remains to be profitable and achieving sustainable growth, especially in key markets.

ROE stable over past two years after improvement in FY21

- The DuPont analysis indicates that higher operating leverage, better capacity utilization and lower interest burden have led to the reversal of the ROE trajectory over the past two years.
- Cipla has turned into a net cash company in FY22 and has generated healthy FCF since the past few years.
- The company has invested heavily in plants and IP assets. Moreover, it has acquired assets in the past to expand its portfolio.

ROE improved significantly in FY22

Revenue growth led by India/US/SAGA leads to higher asset turnover/ margins in FY22

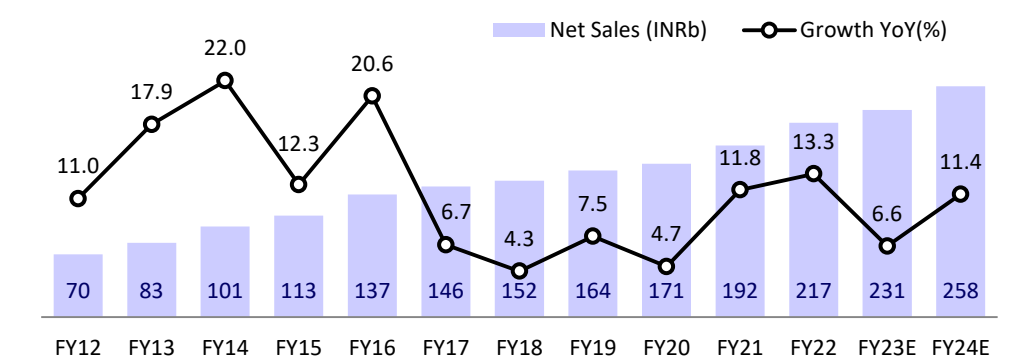
- The DuPont analysis suggests that ROE averaged ~13.2% during FY13-16. Thereafter, it witnessed a downward trajectory and reached a low of 10.2% in FY20, dragged by lower revenue growth, reduced margins, higher asset base and increased tax burden.
- A sharp recovery was seen from FY21 with ROE reaching 14.5% in FY22, led by improvement across components, majorly EBIT margin and asset turnover, as per the DuPont analysis.

Exhibit 10: DuPont Analysis – EBIT margin expansion leads to higher ROE in FY22 (%)

Particulars	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22
EBIT margin (EBIT/Revenues)	19	23	17	15	14	10	11	12	12	17	17
Interest burden (PBT/EBIT)	106	112	107	100	102	105	100	105	106	103	96
Tax burden (Net income/PBT)	76	55	74	68	75	78	93	72	72	73	81
Asset Turnover (Revenues/Avg TA)	78	79	81	78	75	70	70	70	73	79	84
Leverage (Avg TA/Avg equity)	1.3	1.3	1.3	1.4	1.6	1.7	1.6	1.6	1.5	1.4	1.3
RoE	15.3	13.7	14.5	10.8	13.6	10.4	11.6	10.3	10.2	14.1	14.5

Source: MOFSL, Company

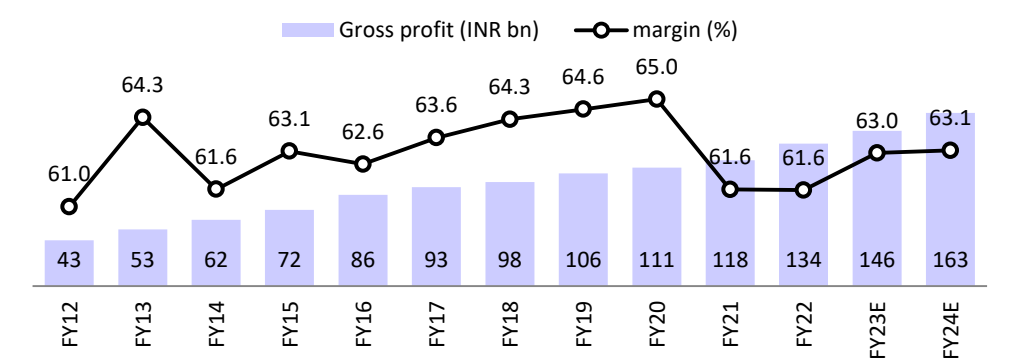
- Cipla registered 9% sales CAGR to reach INR217b over FY18–22. Over the same period, Domestic/Export segment sales reported 11%/8% CAGR, respectively.
- While the US clocked 18% sales CAGR over FY18-22, SAGA and EM markets witnessed moderate 4% sales CAGR dragging overall exports growth down, for the company.

Exhibit 11: 10-yr revenue CAGR at 12% over FY12–22

Source: MOFSL, Company

Gross margin contracted sharply from FY21 onwards; expected to revive gradually

- The uptrend in gross margin took a sharp u-turn from FY21 onwards. Increased competition in certain products in the US generics coupled with increased raw material costs due to the pandemic affected gross margin severely over the past two years.
- We expect gross margin to expand with launch of niche products in the US generics and better growth in branded generics segment.

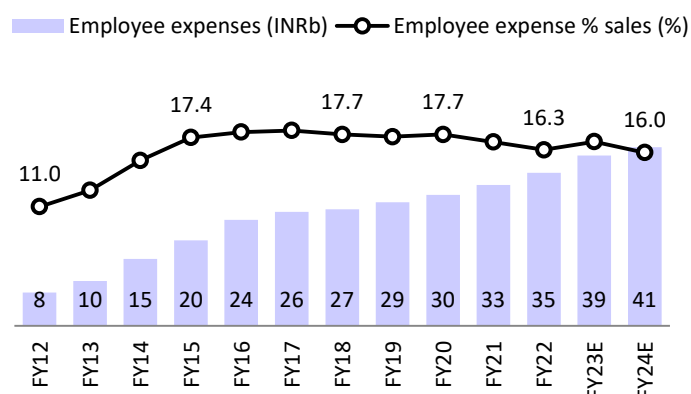
Exhibit 12: Gross margins expected to expand 150bps from FY22-24

Source: MOFSL, Company

Cost control measures reflected over FY18-22

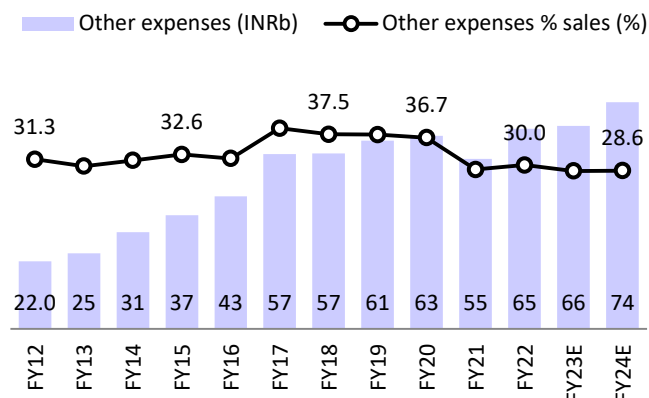
- During FY18-22, the employee cost and other expenses reported 6%/5% CAGR, offsetting the gross margin expansion benefit. Interestingly, employee cost and other expenses posted 8% CAGR v/s 13% revenue CAGR over FY20-22. Further, other expenses were controlled (partly due to reduced travelling on account of COVID) with just 2% CAGR during FY20-22.

Exhibit 13: As % of sales, employee expenses decline 70bp YoY in FY22



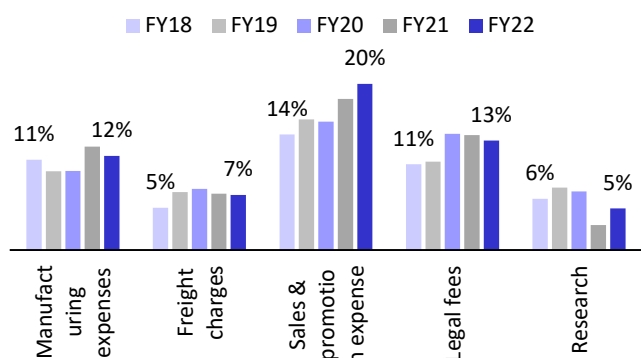
Source: MOFSL, Company

Exhibit 14: ...and other expenses increased 108bp YoY in FY22



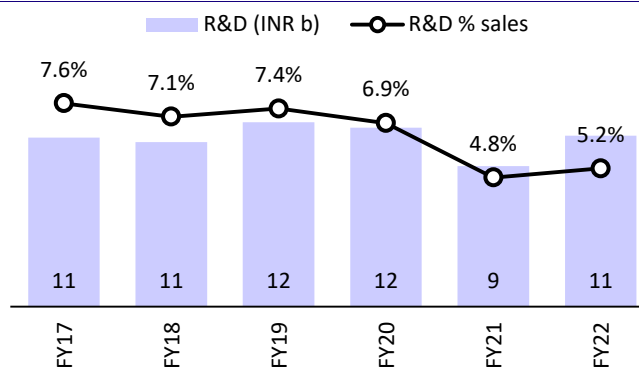
Source: MOFSL, Company

Exhibit 15: Major expenses as proportion of other expenses



Source: MOFSL, Company

Exhibit 16: R&D spend down on an absolute basis as well as % of sales



Source: MOFSL, Company

In FY22, sales and promotion, legal fees and manufacturing expenses formed 20%, 13% and 12%, respectively, contributing 45% of other expenses on an overall basis.

Exhibit 17: Successful filings in FY22

Regions	Filings	Approvals	Product launches	DMFs
USA	12	13	16	12
SAGA	195	97	32	6
EU	16	49	0	16
Australia & NZ	12	7	0	3
India	38	22	130	2
EM	150	87	15	544
Total	423	275	193	583

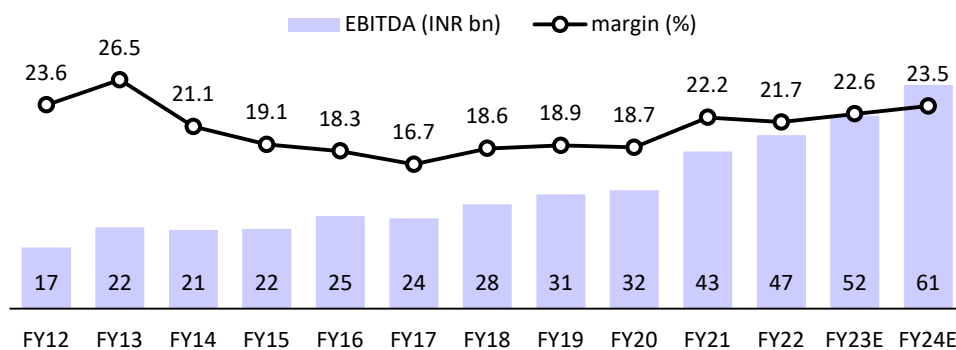
Source: MOFSL, Company

Over FY20-FY22, EBITDA margins expanded at a higher rate of 295bp v/s gross margin (-340bp)

Operating leverage leads to higher EBITDA margin expansion over FY18-22

- Over FY18–20, the EBITDA margin was largely stable at 18.7%. Notably, during FY20-FY22, EBITDA margin expanded ~295bp to reach 21.7%. The higher rate of operating margin expansion, despite reduced gross margin, was largely on account of reduced operating costs.

Exhibit 18: EBITDA margin likely to expand ~185bp over FY22-24



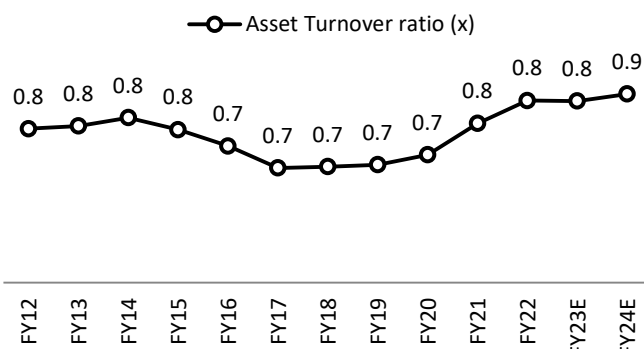
Source: MOFSL, Company

- We expect EBITDA levels to expand a further 185bp with: a) high growth expected in International business and domestic business maintaining momentum as well as b) optimized operating expenses.

Strong improvement in asset turnover

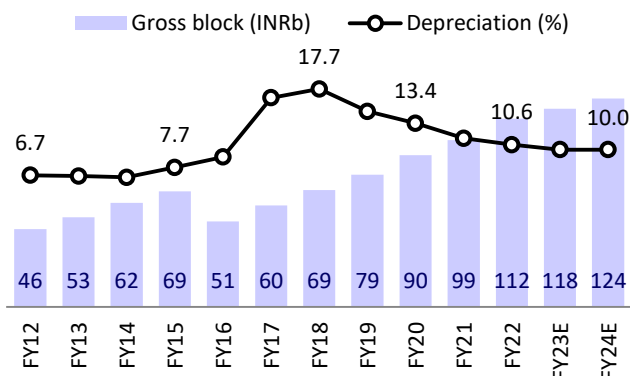
- Cipla built a gross block of INR112b in FY22 from INR69b in FY18. Slowdown across both domestic and export businesses and the rising assets reduced the asset turnover to 0.7x by FY20. With a pick-up in key business revenue, the asset turnover revived to 0.8x in FY22 and is expected to reach 0.9x by FY24.

Exhibit 19: Asset turnover on an improving trend



Source: MOFSL, Company

Exhibit 20: Depreciation rate declines YoY in FY22

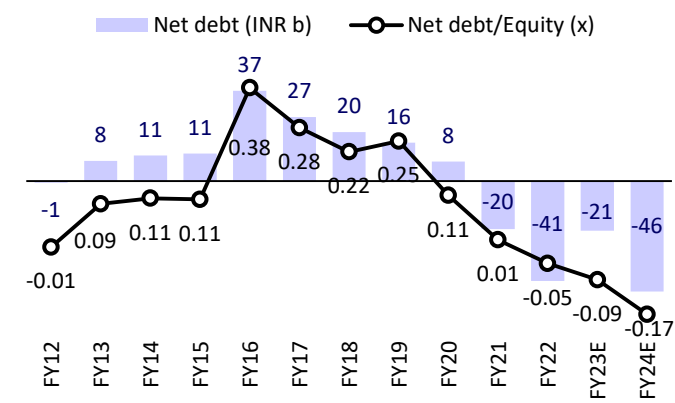


Source: MOFSL, Company

Net debt to cash surplus over the past five years

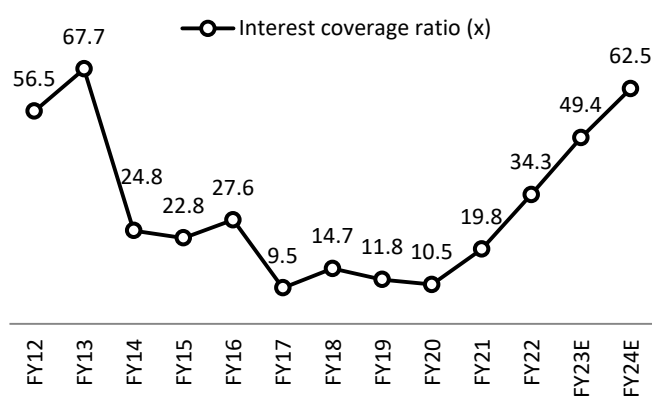
From net debt of INR27b in FY17, Cipla turned cash surplus (of INR41b) by end-FY22. Consequently, the interest coverage ratio sharply improved to 34x by end-FY22.

Exhibit 21: Cipla turns net cash in FY22...



Source: MOFSL, Company

Exhibit 22: ...leading to better interest coverage ratio



Source: MOFSL, Company

Healthy FCFF generated over FY17-22; FCFE lower due to debt repayment

With increased EBIT and working capital optimization, Cipla has improved its free cash flow firmly over FY17-22. However, the FCFE has been lower as considerable amount of debt repayment has happened over similar period.

Exhibit 23: CIPLA continues to generate free cash flow for the shareholders

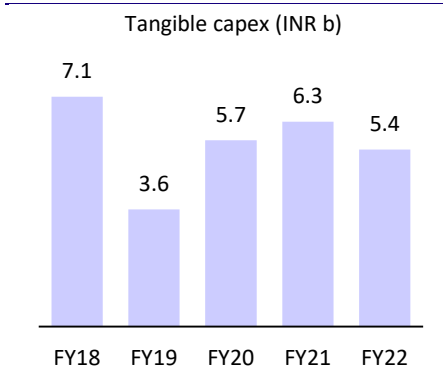
FCF analysis (INR b)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
EBIT	14.2	20.0	19.1	17.8	20.7	17.5	20.4	22.6	24.1	34.5	39.3	44.2	51.5
D&A	3.1	3.3	3.7	5.0	5.4	9.2	11.5	11.2	11.4	10.7	10.5	11.0	12.1
Tax	2.9	5.4	4.6	4.0	4.4	3.1	2.5	5.7	6.3	8.9	9.3	11.9	13.7
Non-Cash expenses	0.3	1.0	3.4	0.7	-2.4	-2.9	-5.7	-1.6	-1.4	-1.5	-0.9	-0.3	-0.3
Change in WC	2.5	-5.2	-5.6	-7.2	-4.3	2.3	-7.8	-10.9	3.7	3.7	-1.8	-17.2	-14.4
Capex	5.6	7.5	5.7	6.3	10.5	11.0	7.4	5.0	9.9	8.0	6.8	7.2	6.0
FCFF	11.6	6.2	10.3	6.1	4.6	12.0	8.4	10.5	21.7	30.6	30.9	18.5	29.2
Net borrowing	-5.2	9.0	2.3	0.8	26.0	-10.9	-6.2	-4.5	-7.7	-28.1	-21.4	0.0	0.0
Interest	0.2	0.3	0.7	0.7	0.7	1.6	1.1	1.7	2.0	1.6	1.1	0.0	0.0
FCFE	6.1	14.9	11.8	6.2	29.9	-0.4	1.0	4.4	12.0	0.9	8.5	18.5	29.2

Source: MOFSL, Company

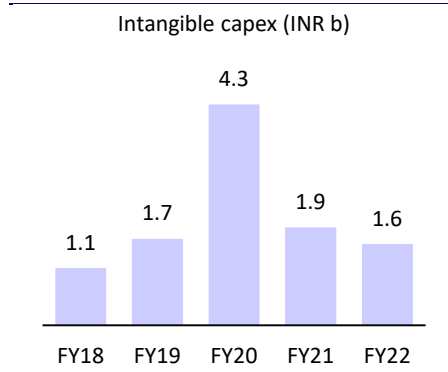
- Capex is likely to be maintained in FY23/FY24. Moreover, faster revenue growth and margin expansion would more than offset the capex requirement, leading to higher FCF generation over the next two years.

Huge investments in plants and intangible assets over FY18-22

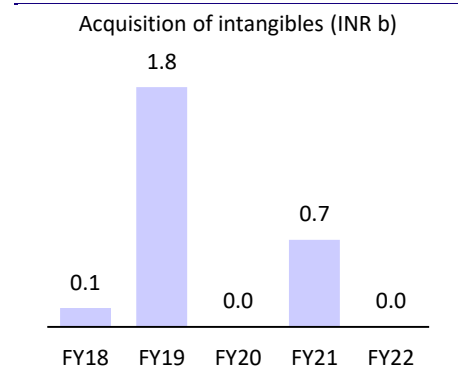
- Cipla had undertaken huge capacity expansion over FY18-22. This expansion was done through organic as well as inorganic route. During FY18-22, the company invested INR28b in plants & property and INR10b in intangibles like IP rights.
- Moreover, the management has invested in acquisition of various intangible assets such as Mirren (FY19), Bores (FY21) for a total consideration of ~INR2.6b. Over the years, the company has invested in expanding capabilities in the areas of technology, automation, safety, environment and data systems.

Exhibit 24: Investments of INR28b during FY18-22

Source: MOFSL, Company

Exhibit 25: Intangible investment of INR10b during FY18-22

Source: MOFSL, Company

Exhibit 26: Acquisition of brands such as Mirren and Bores

Source: MOFSL, Company

Exhibit 27: KMP/Directors – remuneration trend

KMP (INR m)	Designation	FY18	FY19	FY20	FY21	FY22
Ms Samina Hamied	Executive Vice-Chairperson	56.9	64.1	67.4	81.5	91.1
Mr Umang Vohra	Managing Director and Global Chief Executive	188.5	150.3	135.7	181.2	229.0
Dr Y K Hamied	Non-Executive Chairman	20.3	20.2	20.3	20.4	20.5
Mr M K Hamied	Non-Executive Vice-Chairman	21.0	20.7	20.8	20.7	20.9
Mr S Radhakrishnan	Non-Executive – Non-Independent Director	61.3	49.8	67.3	21.5	21.9
Mr Adil Zainulbhai	Independent Director	3.6	3.8	4.7	4.9	6.9
Mr Ashok Sinha	Independent Director	4.7	4.6	4.8	5.0	8.2
Ms Naina Lal Kidwai	Independent Director	4.0	4.3	4.5	4.7	7.1
Dr Peter Mugenyi	Independent Director	4.3	4.3	4.6	4.8	8.2
Ms Punita Lal	Independent Director	4.0	4.1	4.0	4.4	6.6

Financials and valuations

Income Statement								(INR m)
Y/E March	FY17	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
Net Income	145,980	152,200	163,624	171,320	191,596	2,17,121	2,31,444	2,57,888
Change (%)	6.7	4.3	7.5	4.7	11.8	13.3	6.6	11.4
EBITDA	24,436	28,271	30,973	32,060	42,526	47,016	52,306	60,604
Change (%)	-2.3	15.7	9.6	3.5	32.6	10.6	11.3	15.9
Margin (%)	16.7	18.6	18.9	18.7	22.2	21.7	22.6	23.5
Depreciation	9,229	11,491	11,163	11,423	10,677	10,520	10,964	12,064
EBIT	15,207	16,780	19,810	20,637	31,849	36,496	41,342	48,540
Int. and Finance Charges	1,594	1,142	1,684	1,974	1,607	1,064	837	777
Other Income - Rec.	2,287	3,577	2,796	3,442	2,660	2,809	2,850	2,950
PBT before EO Items	15,900	19,214	20,922	22,105	32,902	38,242	43,356	50,713
One-time (Expense)/Income	0	-2,512	-130	324	0	3,309	0	0
PBT but after EO Exp.	15,900	16,702	20,792	21,782	32,902	34,933	43,356	50,713
Tax	3,094	2,501	5,695	6,312	8,888	9,338	11,923	13,693
Tax Rate (%)	19.5	15.0	27.4	29.0	27.0	26.7	27.5	27.0
Minority Interest	290	60	(353)	(470)	(164)	299	-350	-380
Income from associates	-70	-28	-171	-475	-128	-128	-50	-60
Reported PAT	12,446	14,113	15,278	15,465	24,050	25,168	31,733	37,341
Adj. PAT	12,446	15,511	15,032	15,752	24,050	28,382	31,733	37,341
Change (%)	-17.7	24.6	-3.1	4.8	52.7	18.0	11.8	17.7
Margin (%)	8.5	10.2	9.2	9.2	12.6	13.1	13.7	14.5

Balance Sheet								(INR m)
Y/E March	FY17	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
Equity Share Capital	1,609	1,610	1,611	1,613	1,613	1,614	1,610	1,610
Reserves	123,645	140,682	152,298	157,630	179,264	2,01,532	2,30,366	2,63,836
Revaluation Reserves	0	0	0	0	0	0	0	0
Net Worth	125,254	142,292	150,123	157,630	183,265	2,08,417	2,31,976	2,65,446
Loans	41,126	40,980	43,162	28,164	15,375	8,975	5,975	5,975
Deferred Liabilities	5888	3157	2239	1254	-181	-2049	-2049	-2049
Minority Interest	4382	3524	3320	2943	2591	2757	2757	2757
Capital Employed	176,650	189,953	198,844	189,992	201,050	2,18,100	2,38,659	2,72,130
Gross Block	114,562	120,454	126,353	138,480	147,454	1,60,107	1,66,048	1,72,048
Less: Accum. Deprn.	10,204	16,273	27,436	38,859	49,536	60,056	71,020	83,084
Net Fixed Assets	104,358	104,181	98,916	99,621	97,918	1,00,052	95,028	88,964
Capital WIP	7,192	5,124	3,311	4,210	5,708	3,829	5,124	5,124
Investments	141	107	2,963	3,593	3,501	4,171	4,171	4,171
Curr. Assets	96,159	117,318	132,429	126,804	141,244	1,58,304	1,78,656	2,20,164
Inventory	34,853	40,447	39,648	43,776	46,692	53,502	56,519	64,709
Account Receivables	24,974	31,025	41,507	38,913	34,457	34,244	40,271	43,583
Cash and Bank Balance	6,242	9,656	6,188	10,039	14,012	19,285	26,586	51,741
Others	30,090	36,190	45,085	34,076	46,083	51,273	55,280	60,130
Curr. Liability and Prov.	31,201	36,776	38,775	44,236	47,322	48,423	44,319	46,292
Account Payables	27,982	30,505	31,408	34,755	36,539	36,213	32,109	34,082
Provisions	3,219	6,271	7,368	9,482	10,783	12,210	12,210	12,210
Net Current Assets	64,959	80,542	93,654	82,568	93,922	1,09,882	1,34,337	1,73,871
Appl. of Funds	176,650	189,953	198,844	189,992	201,050	2,18,100	2,38,659	2,72,130

Financials and valuations

Ratios

Y/E March	FY17	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
EPS	15.5	19.3	18.7	19.6	30.0	35.3	39.5	46.5
Cash EPS	26.9	33.5	32.5	33.7	43.1	48.2	53.0	61.4
BV/Share	155.7	176.7	186.3	195.5	227.2	258.1	288.1	329.7
DPS	2.0	2.0	3.0	2.5	2.5	3.0	3.0	4.0
Payout (%)	15.6	13.4	18.6	15.6	10.0	11.5	9.1	10.4
Valuation (x)								
P/E	66.6	53.5	55.2	52.7	34.5	29.2	26.1	22.2
Cash P/E	38.3	30.8	31.8	30.6	24.0	21.4	19.5	16.8
P/BV	6.6	5.8	5.5	5.3	4.5	4.0	3.6	3.1
EV/Sales	5.9	5.7	5.3	5.0	4.3	3.8	3.5	3.0
EV/EBITDA	35.4	30.5	28.0	26.5	19.6	17.5	15.5	13.0
Dividend Yield (%)	0.2	0.2	0.3	0.2	0.2	0.3	0.3	0.4
Return Ratios (%)								
RoE	10.4	11.6	10.3	10.2	14.1	14.5	13.7	14.1
RoCE	7.9	9.4	8.4	8.8	12.9	13.7	14.0	14.7
RoIC	7.5	8.4	8.0	8.2	13.3	14.5	15.2	17.1
Working Capital Ratios								
Fixed Asset Turnover (x)	1.3	1.3	1.3	1.3	1.3	1.4	1.4	1.5
Debtor (Days)	62	74	93	83	66	58	64	62
Inventory (Days)	87	97	88	93	89	90	89	92
Working Capital (Days)	162	193	209	176	179	183	210	243
Leverage Ratio (x)								
Current Ratio	3.1	3.2	3.4	2.9	3.0	3.3	4.0	4.8
Debt/Equity	0.3	0.2	0.2	0.1	0.0	0.0	-0.1	-0.2

Cash Flow Statement

(INR m)

Y/E March	FY17	FY18	FY19	FY20	FY21	FY22	FY23E	FY24E
EBITDA	24,436	28,271	30,973	32,060	42,526	47,016	52,306	60,604
Interest/Dividends Recd.	2,287	3,577	2,796	3,442	2,660	2,809	2,850	2,950
Direct Taxes Paid	-6,176	-5,232	-6,613	-7,297	-10,323	-11,206	-11,923	-13,693
(Inc.)/Dec. in WC	-3,937	-12,169	-16,580	14,937	-7,381	-10,687	-17,154	-14,379
CF from Operations	16,609	14,447	10,576	43,142	27,482	27,932	26,079	35,482
EO expense	7,209	-2,331	6,205	-10,523	10,071	8,636		
CF from Oper. incl. EO Expense	23,818	14,628	16,911	32,296	37,552	33,259	26,079	35,482
(inc.)/dec. in FA	-6,487	-9,246	-4,085	-13,027	-10,472	-10,774	-7,235	-6,000
Free Cash Flow	17,331	5,381	12,826	19,268	27,080	22,485	18,844	29,482
(Pur.)/Sale of Investments	1,622	35	-2,857	-629	91	-669	0	0
others	-8,237	671	-9,745	14,697	-13,491	-7,276		
CF from Investments	-13,102	-8,540	-16,687	1,041	-23,872	-18,719	-7,235	-6,000
Inc./(Dec.) in Debt	-10,790	-146	2,183	-14,998	-12,790	-6,400	-3,000	0
Interest Paid	-1,594	-1,142	-1,684	-1,974	-1,607	-1,064	-837	-777
Dividend Paid	-1,936	-1,893	-2,841	-2,416	-2,416	-2,899	-2,899	-3,870
Others	1,062	-673	-1,145	-11,713	3,513	-364	-6,266	-1,139
CF from Fin. Activity	-13,257	-3,855	-3,487	-31,100	-13,299	-10,727	-13,002	-5,786
Inc./Dec. in Cash	-2,541	2,233	-3,263	2,236	381	3,813	5,842	23,696
Add: Beginning Balance	8,714	6,242	9,656	6,188	10,039	14,012	19,285	26,586
Bank balances	6,173	8,475	6,393	8,424	10,420	17,826	25,127	50,282
Bank balances and FX impact	69	1,181	-205	1,614	3,592	1,459	1,459	1,459
Closing balance	6,242	9,656	6,188	10,039	14,012	19,285	26,586	51,742

NOTES

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Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	< - 10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
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