Equity Research

INDIA

UPL

May 14, 2021 BSE Sensex: 48691

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Q4FY21 result review and TP revision

Agriculture

Target price: Rs735

Earnings revision

| (%) | FY22E | FY23E |
|--------|-------|-------|
| Sales | ↑ 1.0 | ↑ 0.0 |
| EBITDA | ↑ 8.1 | ↑ 7.1 |
| PAT | ↑ 7.3 | ↑ 4.4 |

Target price revision Rs735 from Rs665

Shareholding pattern

| | Sep '20 | Dec '20 | Mar '21 |
|----------------|------------|------------|------------|
| Promoters | 27.9 | 27.9 | 28.0 |
| Institutional | | | |
| investors | 53.4 | 51.7 | 53.7 |
| MFs and others | 5.1 | 4.6 | 4.4 |
| Fls/Bank/Ins | 10.8 | 11.3 | 10.9 |
| Flls | 37.3 | 35.8 | 38.4 |
| Others | 18.7 | 20.4 | 18.3 |
| Source: BSE | | | |



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Strong volume growth maintained

ΔΠΠ Maintained

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Rs692

Highlights from Q4FY21 result: (1) All regions except North America have reported strong growth during FY21. In-spite of forex fluctuations, the company reported strong growth in Brazil and normal monsoon helped India business report strong 22% growth; (2) change in revenue mix, cost-saving measures post-covid and synergy benefits helped EBITDA margin expand 230bps YoY; and (3) synergy benefits are as per the company's stated plan and the net working capital days reduced to 66 in FY21 vs 90 in FY20. We model steady improvement in return ratios due to (i) synergy benefits and higher margins, and (ii) reduction in net working capital days. We model an earnings CAGR of 8.6% over FY21-FY23E with RolC > cost of equity. We maintain ADD rating on the stock with a DCF-based revised target price of Rs735 implying 13.8x FY23E (earlier TP: Rs665).

- Q4FY21 performance: The company reported revenue, EBITDA and adjusted PAT growth of 14.9%, 28.6% and 1.3%, respectively, YoY. Gross margin expanded 200bps due to improvement in revenue mix. EBITDA margin expanded 230bps YoY. During the year volume growth was 11%, but realisations were flat, and there was 3% impact of forex fluctuations.
- All regions ex-North America performed well: In FY21 the company has reported strong growth in India (22%), Europe (12%), Latin America (8%) and Rest of World (3%). However, due to supply constraints, UPL's revenue were stable in North America. In-spite of Forex devaluation, it reported strong growth in Brazil.
- Guidance for FY22: UPL has guided of 7-10% revenue growth and 12-15% EBITDA growth in FY22. Cost-saving measures initiated post-covid and synergy benefits are leading to EBITDA margin expansion. The company also expects to reduce net debt to EBITDA ratio below 2X.
- Synergy benefits on track as per plan: Cost synergy benefits worth US\$109mn were achieved in FY20 with additional US\$126mn in FY21. Revenue synergy benefits worth US\$240mn were reaped in FY20 with additional US\$203mn in FY21. We believe the company is on track to achieve its targeted synergy benefits in FY22E-FY23E.
- **Expect improvement in return ratios:** UPL is working on three broad strategies to improve return ratios: (1) Improve revenues via market share gains, (2) improve margins via synergy benefits and lower input prices, and (3) reduce working capital days, which corrected to 66 at the end of FY21 from 90 in FY20. We expect RoE to increase to 15.5% in FY23E from 10.3% in FY20.
- Maintain ADD: We model UPL to report both revenue and PAT CAGR of 8.6%, over FY21-FY23E. We remain confident of value creation with RoIC > cost of equity. We maintain ADD rating on the stock with a revised target price of Rs735 (13.8x FY23E; earlier TP: Rs.665).

| Market Cap | Rs528bn/US\$7.2bn | Year to March | FY20 | FY21P | FY22E | FY23E |
|-------------------------|-------------------|---------------------|----------|----------|----------|----------|
| Reuters/Bloomberg | UPLL.BO/UPLL IN | Net Revenue (Rs mn) | 3,57,560 | 3,86,940 | 4,20,035 | 4,55,990 |
| Shares Outstanding (mn |) 764.0 | Net Profit (Rs mn) | 24,980 | 34,560 | 35,864 | 40,741 |
| 52-week Range (Rs) | 692/340 | Dil. EPS (Rs) | 32.7 | 45.2 | 46.9 | 53.3 |
| Free Float (%) | 72.0 | % Chg YoY | 31.6 | 38.4 | 3.8 | 13.6 |
| FII (%) | 38.4 | P/E (x) | 17.1 | 12.4 | 11.9 | 10.5 |
| Daily Volume (US\$'000) | 72,151 | CEPS (Rs) | 62.9 | 77.7 | 83.4 | 92.7 |
| Absolute Return 3m (%) | 29.1 | EV/EBITDA (x) | 9.8 | 7.9 | 7.5 | 6.9 |
| Absolute Return 12m (% |) 86.9 | Dividend Yield (%) | 1.1 | 1.8 | 2.0 | 2.1 |
| Sensex Return 3m (%) | (5.4) | RoCE (%) | 9.2 | 11.9 | 12.3 | 12.6 |
| Sensex Return 12m (%) | 56.9 | RoE (%) | 8.7 | 10.3 | 15.4 | 15.5 |

Please refer to important disclosures at the end of this report

Table 1: Q4FY21 financial performance

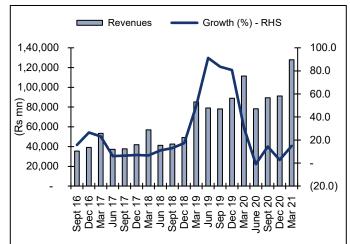
(Rs mn, year ending March 31)

| | Q4FY21 | Q4FY20 | YoY gr. | Q3FY21 | QoQ gr. |
|---------------------------------------|----------|----------|-----------|---------|---------|
| Revenue | 1,27,960 | 1,11,410 | 14.9 | 91,260 | 40.2 |
| Expenditure | | | | | |
| Raw materials | 69,210 | 62,480 | 10.8 | 41,170 | 68.1 |
| % of revenue | 54.1 | 56.1 | | 45.1 | |
| Employee cost | 9,660 | 9,680 | (0.2) | 9,520 | 1.5 |
| % of revenue | 7.5 | 8.7 | | 10.4 | |
| Other expenditure | 21,200 | 17,560 | 20.7 | 18,010 | 17.7 |
| % of revenue | 16.6 | 15.8 | | 19.7 | |
| Total expenditure | 1,00,070 | 89,720 | 11.5 | 68,700 | 45.7 |
| · · · · · · · · · · · · · · · · · · · | | | | | |
| EBITDA | 27,890 | 21,690 | 28.6 | 22,560 | 23.6 |
| EBITDA margin | 21.8 | 19.5 | | 24.7 | |
| | | | | | |
| Depreciation | 5,760 | 5,950 | (3.2) | 5,420 | 6.3 |
| EBIT | 22,130 | 15,740 | 40.6 | 17,140 | 29.1 |
| Interest Expenses | 4,210 | 1,870 | 125.1 | 7,450 | (43.5) |
| Other Income | 490 | 210 | 133.3 | 670 | (26.9) |
| Income from Associates | 600 | 230 | 160.9 | (70) | (957.1) |
| Profit Before Tax | 19,010 | 14,310 | 32.8 | 10,290 | 84.7 |
| Income Taxes | 3,220 | 2,110 | 52.6 | 1,090 | 195.4 |
| Profit After Tax | 15,790 | 12,200 | 29.4 | 9,200 | 71.6 |
| Pref Dividend/ Minority | 0 700 | (700) | (400.6) | 000 | 004 7 |
| Interest | 2,720 | (700) | (488.6) | 820 | 231.7 |
| Net profit | 13,070 | 12,900 | 1.3 | 8,380 | 56.0 |
| Forex income/ cost | (1,880) | (2,650) | | (60) | |
| Extraordinary Expenses | 1,510 | (10,490) | | (1,820) | |
| Profit for Shareholders | 12,700 | (240) | (5,391.7) | 6,500 | 95.4 |

Source: Company data, I-Sec research

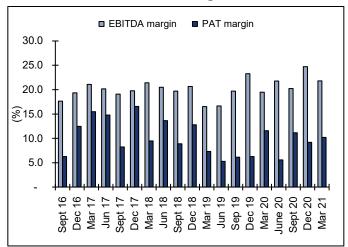
Key performance highlights

Chart 1: Revenues and revenue growth



Source: Company data, I-Sec research

Chart 2: EBITDA and PAT margin



Source: Company data, I-Sec research

Key highlights from Q4FY21 result and conference call

- The company registered a revenue growth of 8% in FY21, driven by 22%, 12% and 8% revenue growth in India, Europe and Latin America, respectively. Volume growth was 11%. However, adverse forex movements affected company's revenues.
- The company reported growth of 14,9%, 28.6% and 1.3% YoY in Q4FY21 revenues, EBITDA and PAT, respectively.
- It achieved Rs8,820mn cost synergies and Rs.14bn revenue synergies in FY21.
- In the crop protection segment, the post-patent solutions contributed to 71% of revenues in FY21. The company plans to bring it down to 50% by FY26 which will improve the EBITDA margin.
- In order to deliver innovation, the company has reinvested >2.5% annual revenues in R&D. Innovation rate, defined as the % of total sales from products launched in last 5 years, was flat for the year.
- The Jhagadia plant in Gujarat resumed its operations in the second week of April'21.
- While the company reduced its debt in FY21, the finance cost was higher due to one-time pre-payment charges.
- The company became the rank-1 Agrochemical company in ESG by Sustainalytics in Sept'20. It gained from the sustainability loan available and replaced \$500mn acquisition loan to reduce interest cost by 30bps.
- The company plans to launch patented *Flupyrimin* and *Gaxy* as sustainable solutions for the soil and seed health segment in next 5 years.
- It guided for revenue growth of 7-10% and EBITDA growth of 12-15%, respectively in FY22. Net Debt to EBITDA ratio is likely to be below 2x.
- It plans capex of \$300mn in FY22, a growth of ~9% from FY21.
- The effective tax rate will continue to be ~18%

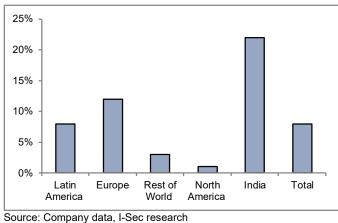


Chart 3: Region-wise revenue growth rates FY21

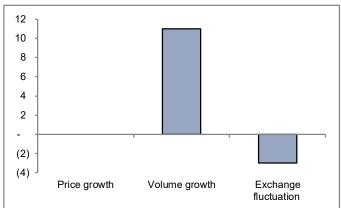
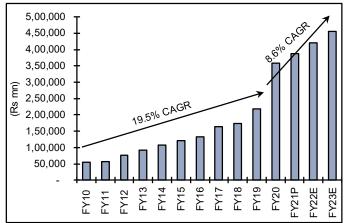


Chart 4: Revenue growth breakup FY21

Source: Company data, I-Sec research

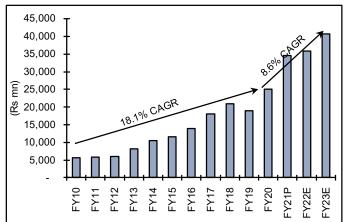
Key financial charts (consolidated)

Chart 5: Revenue and growth rates



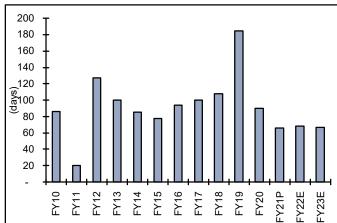
Source: Company data, I-Sec research

Chart 7: Net profit and growth rates



Source: Company data, I-Sec research

Chart 9: Net working capital days



Source: Company data, I-Sec research

Chart 6: EBITDA margin

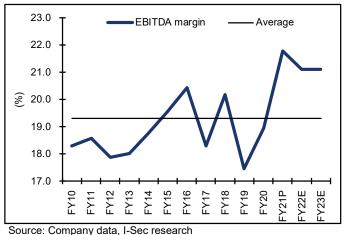
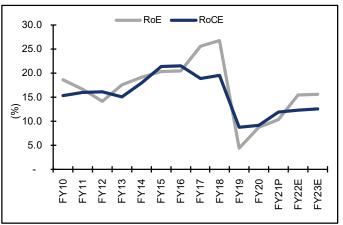
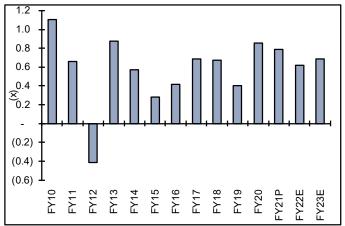


Chart 8: Return ratios



Source: Company data, I-Sec research

Chart 10: OCF/EBITDA



Source: Company data, I-Sec research

Valuation and risks

We model UPL to report both revenue and PAT CAGR of 8.6% over FY21-FY23E. We expect RoE to improve to 15.5% in FY23E from 10.3% in FY21. We value the stock on DCF basis with a target price of Rs735. At this target price, implied P/E works out to 13.8x FY23E EPS. We maintain ADD rating.

Table 2: DCF-based valuation

| Particulars | Amt (Rs) |
|---------------------------------------|----------|
| Cost of Equity (%) | 11.6% |
| Terminal growth rate (%) | 3.0% |
| Discounted interim cash flows (Rs mn) | 2,78,043 |
| Discounted terminal value (Rs mn) | 2,84,457 |
| Total equity value (Rs mn) | 5,62,500 |
| Value per share (Rs) | 735 |
| Source: Company data I-Sec research | |

Source: Company data, I-Sec research

Risks

Lower-than-expected offtake of new products

Any failure of new products may impact our estimates.

Sharp increase in input prices and competition

Any major increase in commodity prices and/or competitive pressures will impact our earnings estimates.

Table 3: Profit & loss statement

(Rs mn, year ending March 31)

| | FY20 | FY21P | FY22E | FY23E |
|-----------------------------|----------|----------|----------|----------|
| Net Sales | 3,57,560 | 3,86,940 | 4,20,035 | 4,55,990 |
| Operating Expenses | 2,89,830 | 3,02,620 | 3,31,408 | 3,59,776 |
| EBITDA | 67,730 | 84,320 | 88,627 | 96,214 |
| % margins | 18.9 | 21.8 | 21.1 | 21.1 |
| Depreciation & Amortisation | 20,120 | 21,730 | 24,596 | 26,795 |
| Gross Interest | 14,810 | 20,600 | 17,406 | 17,252 |
| Other Income | 1,040 | 2,580 | 1,491 | 1,933 |
| Recurring PBT | 33,840 | 44,570 | 48,116 | 54,100 |
| Less: Taxes | 5,860 | 6,860 | 8,901 | 10,008 |
| Less: Minority Interest | - | - | - | - |
| Net Income (Reported) | 24,980 | 34,560 | 35,864 | 40,741 |
| Extraordinaries (Net) | (8,820) | (12,680) | - | - |
| Recurring Net Income | 16,160 | 21,880 | 35,864 | 40,741 |

Source: Company data, I-Sec research

Table 4: Balance sheet

(Rs mn, year ending March 31)

| | FY20 | FY21P | FY22E | FY23E |
|--|----------|----------|----------|----------|
| Assets | | | | |
| Total Current Assets | 2,92,410 | 3,00,330 | 3,27,761 | 3,66,958 |
| of which cash & cash eqv. | 67,520 | 48,530 | 55,672 | 73,373 |
| Total Current Liabilities & Provisions | 1,36,380 | 1,82,130 | 1,93,216 | 2,09,756 |
| Net Current Assets | 1,56,030 | 1,18,200 | 1,34,545 | 1,57,202 |
| Investments | 24,350 | 18,500 | 33,500 | 48,500 |
| Net Fixed Assets | 1,64,380 | 1.70.760 | 1,89,334 | 1,84,539 |
| Capital Work-in-Progress | 20,730 | 21,170 | | - |
| Total Assets | 5,47,900 | 5,05,520 | 5,34,269 | 5,67,131 |
| Liabilities | | | | |
| Borrowings | 3,10,740 | 2,49,760 | 2,47,560 | 2,45,360 |
| Deferred Tax Liability | 11,220 | 9,960 | 9,960 | 9,960 |
| Minority Interest | 33,120 | 36,930 | 40,430 | 43,930 |
| Equity Share Capital | 1,530 | 1,530 | 1,530 | 1,530 |
| Face Value per share (Rs) | 2 | 2 | 2 | 2 |
| Reserves & Surplus* | 1,91,290 | 2,07,340 | 2,34,789 | 2,66,351 |
| Less: Misc. Exp. n.w.o. | - | - | - | - |
| Net Worth | 1,92,820 | 2,08,870 | 2,36,319 | 2,67,881 |
| Total Liabilities | 5,47,900 | 5,05,520 | 5,34,269 | 5,67,131 |

Source: Company data, I-Sec research

Table 5: Quarterly trend

| (Rs mn, year ending March 31) | | | | | |
|-------------------------------|---------|----------|---------|----------|--|
| | June 20 | Sept 20 | Dec 20 | Mar 21 | |
| Net sales | 78,330 | 89,390 | 91,260 | 1,27,960 | |
| % growth (YoY) | (0.9) | 14.4 | 2.6 | 14.9 | |
| EBITDA | 17,040 | 18,080 | 22,560 | 27,890 | |
| Margin (%) | 21.8 | 20.2 | 24.7 | 21.8 | |
| Other income | 670 | 750 | 670 | 490 | |
| Extraordinaries (Net) | (1,550) | (10,000) | (1,820) | 1,510 | |
| Adjusted Net profit | 4,110 | (1,430) | 6,500 | 12,700 | |

Adjusted Net profit 4,110 Source: Company data, I-Sec research

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Table 6: Cashflow statement

| | FY20 | FY21P | FY22E | FY23E |
|---------------------------------------|----------|----------|----------|----------|
| Operating Cashflow | 35,820 | 47,420 | 63,960 | 71,037 |
| Working Capital Changes | 22,020 | 18,840 | (9,204) | (4,955) |
| Capital Commitments | (50,800) | (23,030) | (22,000) | (22,000) |
| Free Cashflow | 7,040 | 43,230 | 32,757 | 44,082 |
| Cashflow from Investing Activities | (7,920) | 5,850 | (15,000) | (15,000) |
| ssue of Share Capital | - | - | - | - |
| Inc (Dec) in Borrowings | 20,570 | (60,980) | (2,200) | (2,200) |
| Dividend paid | (35,895) | (7,090) | (8,415) | (9,180) |
| Change in Deferred Tax Liability | (10,890) | (1,260) | - | - |
| Chg. in Cash & Bank balance | (16,205) | (18,990) | 7,142 | 17,702 |

Source: Company data, I-Sec research

Table 7: Key ratios

(Year ending March 31)

| · · · · · · · · · · · · · · · · · · · | FY20 | FY21P | FY22E | FY23E |
|---------------------------------------|-------|-------|-------|-------|
| Per Share Data (Rs) | | | | |
| EPS | 32.7 | 45.2 | 46.9 | 53.3 |
| Cash EPS | 59.0 | 73.6 | 79.0 | 88.3 |
| Dividend per share (DPS) | 6.0 | 10.0 | 11.0 | 12.0 |
| Book Value per share (BV) | 266.7 | 286.1 | 321.9 | 363.2 |
| Growth (%) | | | | |
| Net Sales | 63.7 | 8.2 | 8.6 | 8.6 |
| EBITDA | 77.6 | 24.5 | 5.1 | 8.6 |
| PAT | 31.6 | 38.4 | 3.8 | 13.6 |
| DPS | 12.5 | 66.7 | 10.0 | 9.1 |
| Valuation Ratios (x) | | | | |
| P/E | 17.1 | 12.4 | 11.9 | 10.5 |
| P/CEPS | 9.5 | 7.6 | 7.1 | 6.3 |
| P/BV | 2.1 | 2.0 | 1.7 | 1.5 |
| EV / EBITDA | 9.8 | 7.9 | 7.5 | 6.9 |
| EV / Sales | 1.9 | 1.7 | 1.6 | 1.5 |
| Operating Ratios | | | | |
| Raw Material / Sales (%) | 52.4 | 49.4 | 50.0 | 50.0 |
| Employee cost / Sales (%) | 9.5 | 9.6 | 9.6 | 9.6 |
| SG&A / Sales (%) | 2.0 | 2.0 | 2.0 | 2.0 |
| Other Income / PBT (%) | 3.1 | 5.8 | 3.1 | 3.6 |
| Effective Tax Rate (%) | 17.3 | 15.4 | 18.5 | 18.5 |
| Working Capital (days) | 90.4 | 65.7 | 68.5 | 67.1 |
| Inventory Turnover (days) | 80.1 | 88.9 | 87.6 | 87.6 |
| Receivables (days) | 121.1 | 118.8 | 120.5 | 120.5 |
| Payables (days) | 104.5 | 163.6 | 160.6 | 160.6 |
| Net D/E (x) | 1.4 | 1.1 | 0.9 | 0.8 |
| Profitability Ratios (%) | | | | |
| Net Income Margins | 7.8 | 9.7 | 9.3 | 9.7 |
| RoACE | 9.2 | 11.9 | 12.3 | 12.6 |
| RoAE | 8.7 | 10.3 | 15.4 | 15.5 |
| Dividend Payout | 18.4 | 22.1 | 23.5 | 22.5 |
| Dividend Yield | 1.1 | 1.8 | 2.0 | 2.1 |
| EBITDA Margins | 18.9 | 21.8 | 21.1 | 21.1 |

Source: Company data, I-Sec research

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