Equity Research

March 20, 2021 BSE Sensex: 49858

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Company update & TP revision

Banking

Target price Rs953

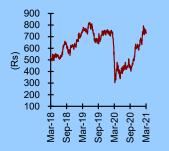
Target price revision
Rs953 from Rs814

Shareholding pattern

	Jun '20	Sep '20	Dec '20
Promoters	16.0	14.8	13.9
Institutional			
investors	70.4	73.2	74.5
MFs and others	19.6	18.6	20.9
Fls/Banks	0.1	0.1	0.1
Insurance Cos.	2.3	5.1	2.1
FPI	48.4	49.4	51.4
Others	13.6	12.0	11.5

Source: CMIE

Price chart



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INDIA

PICICISecurities

Axis Bank

Maintained

CEO Speak: Prudent approach, strategic initiative to drive sustainable, superior returns

Rs726

We interacted with the senior management of Axis Bank including Mr. Amitabh Chaudhry - MD & CEO, Mr. Puneet Sharma – CFO and Mr. Rajiv Anand – Wholesale Banking, Executive Director. Prudent and conservative path to cushion volatility and deliver superior RoEs was evident from: 1) Not chasing growth - lending to right segments at a right price; 2) more focus on RaRoC than book growth in corporate banking; and 3) carrying forward covid buffer and utilising it in extreme contingencies. Few encouraging strategic initiatives include: i) Re-oriented corporate structure and leveraging Axis One platform; ii) preparing itself for a huge opportunity in government business; iii) change in mindset and technology-led structural transformation in MSME business; iv) GIG-A hiring to save incremental costs; and v) graduating from ETB to KTB for wider penetration. As per the current approach, we believe the bank is set to move towards >15% sustainable RoE in medium term. Maintain BUY with a revised target price of Rs953 (now assigning 2.2x FY23E ABV for banking business with improved visibility and Rs58 per share for subsidiaries; earlier Rs814). Key risks: Higher stress and lower-than-anticipated growth can cap RoE improvement.

Prudence and conservatism clearly evident:

- ▶ Contrary to cautious outlook, economic recovery is looking up: The management highlighted, contrary to its cautious outlook 6-9 months back, it is now comfortable and positive about better economic recovery. Activity levels, too, are getting back to or better than pre-covid levels. The bank is also very well poised to support grow and participate in recovery. However, it remains cognisant that large and stronger players are talking more about growth while weaker and smaller players are getting marginalised.
- ▶ Will follow the path of prudence: It will not chase anything and everything but will lend to right entities/people in right sector/segment at a right price. It will remain cautious in some sub-segments namely LRDs, commodities etc. In corporate segment, it will focus more on consolidated offerings and RaRoC over book growth to drive the operating profit. Will drive retail lending hard skewed towards secured segments and will build MSME segment on a granular basis through its technology-led transformation programme.
- ▶ More focus on RaRoC than book growth: Bank is not pursuing corporate credit growth at the cost of margins, though in its area of strength it is willing to grab the opportunities coming up at a fair pricing. Instead, Axis is focusing on consolidated offerings to its corporate banking customers including cash management, forex, trade financing etc. It is driving enough non-credit fee and float levers that aid in generating targeted risk adjusted return on capital (RaRoC) that may not necessarily purely flow from mere lending. Following a capital-light model and managing RoRWA, it will actively pursue originate and distribute model. All these factors support sustained growth in pre-provision operating profit in corporate banking segment despite moderating credit growth.

Market Cap	Rs2224bn/US\$30.5bn	Year to Mar	FY20	FY21E	FY22E	FY23E
Reuters/Bloomberg	AXBK.BO/AXSB IN	NII (Rs bn)	252	297	331	373
Shares Outstanding (m	n) 3,063.3	Net Profit (Rs bn)	16	69	154	183
52-week Range (Rs)	800/285	EPS (Rs)	5.8	22.5	50.2	59.8
Free Float (%)	86.1	% Change YoY	-68.3	289.5	123.3	19.1
FII (%)	51.4	P/E (x)	115.7	29.7	13.3	11.2
Daily Volume (US\$'000	1,81,444	P/BV (x)	2.2	2.0	1.8	1.6
Absolute Return 3m (%) 19.2	P/ABV (x)	2.4	2.1	1.9	1.6
Absolute Return 12m (%) 69.6	GNPA (%)	5.1	4.8	4.1	3.1
Sensex Return 3m (%)	6.3	RoA (%)	0.2	0.7	1.5	1.6
Sensex Return 12m (%	78.3	RoE (%)	2.1	7.4	14.4	15.1

- ▶ Pro-forma slippages to be lower than Q3: Prudence was the undertone wherein the bank is recognising and providing (upfront) for the anticipated stress. Bank recognised pro-forma slippages of Rs105bn in 9MFY21, working out to a run rate of 2.5%. It expects pro-forma slippages in Q4FY21 to be lower than Q3. Furthermore, it added that results of stress tests convey that post-pandemic pain seems 45-50% lower than earlier envisaged in April.
- ▶ BB & below portfolio, though static, granularity provides comfort: BB & below book has remained static over the past few quarters, despite slippages from the pool. However, it draws comfort from: 1) Ticket size in this pool reducing consistently, 2) five sectors constituting 73% of BB & below fund based book are getting better with positive developments, 3) ~20-25% of BB & below pool have been rated as BBB & above by external rating agencies, and 4) regularly performing BBB exposures are granular (only handful cases with exposure of Rs10bn or above) and distributed in nature, geographically as well as sectorally, thereby, containing the risks of flow into BB and below.
- ▶ Covid-related buffer to be carried forward and utilised in extreme contingencies: Bank is carrying cumulative provision of Rs118bn (equivalent to ~2% of advances) which seems sufficient when seen in conjunction with the stress pool of Rs226bn ('BB' & below Rs141bn, net NPA Rs74bn, and restructuring Rs11bn). Higher provisioning should not be construed as a sign of higher stress or anticipated asset quality behaviour in coming quarters.

Besides covid prudent provisioning, other provisions are rule-based and with improvement in asset quality performance, it will reverse with upgrades. Covid provisions can be technically utilised or reversed (post audit and board approval) but the bank plans to carry it forward to strengthen its balance sheet and utilise only in extreme contingencies. This suggests the buffer will not be utilised for normalised or near-term anticipated slippages. This approach is to eliminate any uncertainty and move towards sustainability sooner than envisaged. We, therefore, gain confidence that if the situation stabilises (without further deterioration in the macros), credit cost can settle at 1.4%/1.2% for FY22E/FY23E, respectively.

Strategic initiatives

- ▶ Re-oriented corporate structure; leveraging Axis One platform: The bank has re-oriented its corporate banking structure, segregating the responsibilities of product and coverage groups and strengthening the team across mid-corporate, MNC, government coverage, transaction banking and forex. The objective of bringing sharper focus and achieving delivering excellence is now visible and recognised by clients as well. It is also actively driving synergies across One Axis platform bringing all the relationships together across group entities. With top corporate relationships, it has penetrated with 9 or more products and services and of this, at least two services are offered by its subsidiaries.
- ▶ Government business opportunity is huge though big lift is not expected soon: With government lifting embargo on private banks to source government business, it sees an industry-wide opportunity that opens up in terms of through-put of Rs13-14trn and further leveraging this through-put for fee and float opportunities can be huge. Axis has started engaging with ministries, government and will be pushed heavily next fiscal onwards. The bank believes relationship, reach, product offering, technology and past track record of executing government business will be its key differentiators.

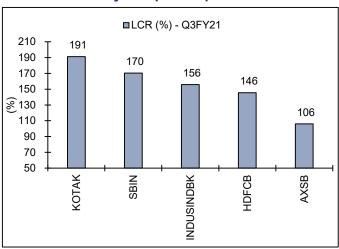
- ▶ MSME business change in mindset and technology-led structural transformation: The bank is undergoing a dramatic shift in a way MSME business is conducted (defined as customers with Rs0.15-2.5bn turnover). Given superior profitability and high PSL coverage, it is strategically focused in driving technology-led transformation (Sankalp) in MSME segment with more data availability, automation, artificial intelligence etc. With the objective of better customer experience and improved productivity, it is now delivering data driven credit decisions, digitised operations that have reduced documentation by 60%, TAT has come down by 50-60% and client interactions by RMs have increased threefold. Now getting more constructive on MSME segment, we believe it can sustain the momentum of sequential rise in this portfolio. The book is also granular, well diversified across geographies and sectors, predominantly secured and skewed towards better rate entities (>84% rated SME-3 and above).
- ▶ Digitisation a silent revolution but a differentiator: The bank is reimagining end-to-end customer journey across product verticals through OPEN approach O (zero-based redesign), P proprietary in-house capabilities, E ecosystem capability, N numbers and metrics driven. Axis has dedicated 800 people to digital agenda and has 110 members full service in-house team. It is fully cloud-ready with modular micro services based infrastructure, has developed big data cluster and multiple machine learning based credit platforms. The objective is to make the process more agile and employees more productive.
- ▶ Pilot on GIG-A hiring to save incremental costs: GIG-A hiring pilot on a virtual role offering is expanded to 100 roles across Axis group and 50+ positions filled with new talent pools. It has received more than 60k applications from skilled professionals, of which, >70% are out of Mumbai, >40% non-metros, >50% non-bankers and >30% existing first time entrepreneurs. It is structurally thinking to incrementally save on real estate related opex (rentals, lease payments) for new hiring.
- ► Graduating from ETB to KTB for opportunities: Deepening existing-to-bank (ETB) relationship with >70% of retail lending sourced from ETB customers, it is now closely looking at opportunities in Known-to-Bank (KTB) customers in different pockets and different segments through payments platform sources.
- One Axis' platform collaboration to push significant value creation
 - Axis Capital leveraging the structured finance and M&A advisory expertise to become a go to banker for India Inc.
 - Axis Securities full service broker focusing on building an advisory model; investing heavily in technology; customer acquisitions up 99% YoY to 233,763 customers.
 - Axis AMC remains one of the fastest growing AMCs in the country across debt and equity product categories with average AuM growth of 44% in the last 12 months.
 - Axis Finance investments in retail business have started yielding results, retail disbursements now account for 30%+ of incremental disbursements. No accounts were required to restructure in Axis Finance. It is now well poised for growth with CAR of 21.7%. Overall RoE in Q3FY21 stood at 17.5% with wholesale RoE at ~24%.

Table 1: Subsidiaries valuation

		Company Value		Axis stake value	SoTP Value (Rs per
Subsidiary	Valuation method	(Rs mn)	Axis Stake	(Rs mn)	share)
Axis MF	7% of AUM	1,48,971	75	1,11,714	40
Axis Capital	15x PE	21,780	100	21,780	8
Axis Securities	15x PE	26,862	100	26,862	10
Axis Finance	2x P/BV	33,063	100	33,063	12
Total					69
After holding company	y discount of 15%				58

Source: Company data, I-Sec research

Chart 1: Lower LCR amongst large private banks restricts flexibility to tap thin spread business



Source: Company data, I-Sec research

Chart 3: Not chasing growth; retail and MSME to be key growth drivers

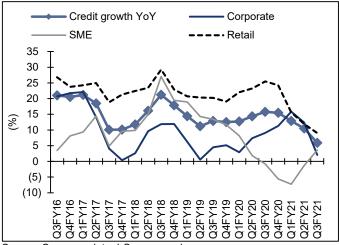


Chart 2: Granularizing its deposit franchise in favor of SA & TD

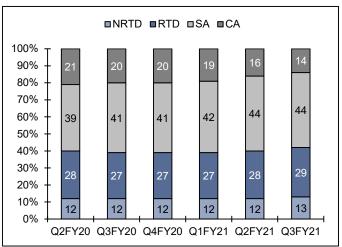
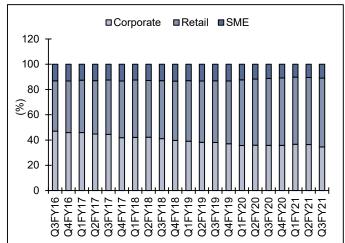


Chart 4: Retail pie expanding while corporate share is shrinking



Axis Bank, March 20, 2021 ICICI Securities

Chart 5: Opex to assets on a sustained decline mode after peaking out in FY18

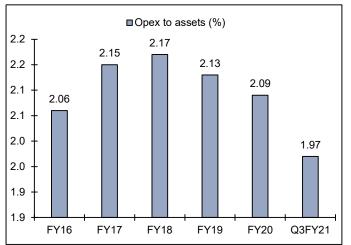
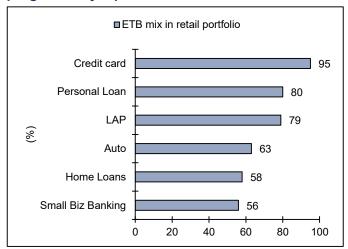


Chart 6: After a deep penetration in ETB, now will progressively tap KTB



Source: Company data, I-Sec research

Table 2: Total stress pool at Rs 226bn (NNPA + Restructuring + BB & below)

(Rs bn, year ending March 31)

Particulars	Q3FY20	Q4FY20	Q1FY21	Q2FY21	Q3FY21	YoY (bn)	QoQ (bn)
Gross NPA (proforma)	300.7	302.3	295.6	274.7	291.0	(9.8)	16.2
Net NPA (proforma)	121.6	93.6	74.5	64.2	74.1	(47.5)	9.9
BB & below	97.8	110.0	107.5	148.5	141.4	43.6	(7.2)
BB & below (fund based)	51.3	65.3	64.2	91.2	87.2	35.9	(4.0)
BB & below (non-fund based)	36.7	39.1	37.2	49.3	48.0	11.3	(1.3)
BB & below (investments)	9.9	5.6	6.1	8.1	6.2	(3.7)	(1.9)
Restructuring (ex-BB & below pool)	-	-	-	-	10.8	10.8	10.8
GNPA + Restructuring + BB & below	398.6	412.3	403.1	423.3	443.2	44.6	19.9
NNPA + Restructuring + BB & below	219.4	203.6	182.0	212.7	226.3	6.9	13.6

Source: Company data

Table 3: Total stress pool quite manageable given ~50% stress on stress pool

(%, year ending March 31)

Particulars (%)	Q3FY20	Q4FY20	Q1FY21	Q2FY21	Q3FY21	YoY (bp)	QoQ (bp)
Gross NPA (proforma)	5.00	4.86	4.72	4.28	4.55	(45)	27
Net NPA (proforma)	2.09	1.56	1.23	1.03	1.19	(90)	16
BB & below	1.62	1.77	1.71	2.31	2.22	60	(9)
BB & below (fund based)	0.85	1.05	1.02	1.42	1.37	52	(5)
BB & below (non-fund based)	0.61	0.63	0.59	0.77	0.75	15	(1)
BB & below (investments)	0.16	0.09	0.10	0.13	0.10	(7)	(3)
Restructuring	-	-	-	-	0.17	17	17
GNPA + Restructuring + BB & below	6.62	6.63	6.43	6.59	6.94	32	35
NNPA + Restructuring + BB & below	3.71	3.33	2.94	3.34	3.58	(13)	24

Source: Company data

Table 4: Pro-actively recognizing slippages resulted in elevated slippages, slippages likely to taper in Q4

(Rs bn, year ending March 31)

Particulars	Q3FY20	Q4FY20	Q1FY21	Q2FY21	Q3FY21	YoY %	QoQ %
Gross NPA	290.7	300.7	302.3	295.6	274.7	(0.1)	(0.1)
Fresh Slippages	62.1	39.2	22.2	15.7	67.4	0.1	3.3
Upgradations/Recoveries/write-offs	52.1	37.6	28.9	36.6	51.6	(0.0)	0.4
Gross NPA - Closing Balance	300.7	302.3	295.6	274.7	290.5	(0.0)	0.1

Source: Company data

Chart 7: Higher credit cost resulted in decline in RoA

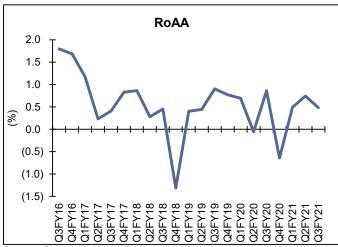
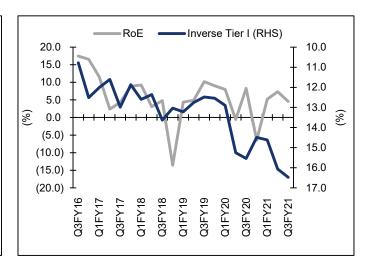


Chart 8: Tier-1 rise significantly post capital raise



Financial summary

Table 5: Profit and Loss statement

(Rs mn, year ending Mar 31)

, , ,	FY16	FY17	FY18	FY19	FY20	FY21E	FY22E	FY23E
Net Interest Income	1,68,330	1,80,931	1,86,177	2,17,082	2,52,062	2,97,456	3,31,153	3,73,107
% Growth	18	7	3	17	16	18	11	13
Fee income	67,076	70,283	77,299	88,537	96,919	87,227	1,00,312	1,15,358
Add: Other income	26,639	46,630	32,372	42,767	58,446	56,084	62,083	66,967
Total Net Income	2,62,044	2,97,844	2,95,848	3,48,385	4,07,428	4,40,767	4,93,548	5,55,433
% Growth	16	14	(1)	18	17	8	12	13
Less: Operating Expenses	(1,01,008)	(1,21,999)	(1,39,903)	(1,58,334)	(1,73,046)	(1,79,364)	(1,96,098)	(2,19,630)
Pre-provision operating profit	1,61,036	1,75,845	1,55,945	1,90,051	2,34,381	2,61,403	2,97,450	3,35,803
NPA Provisions	(38,005)	(1,11,571)	(1,65,987)	(1,02,215)	(1,27,530)	(80,812)	(78,608)	(74,761)
Other provisions	906	(9,599)	11,258	(18,095)	(57,800)	(88,704)	(13,621)	(16,546)
PBT	1,23,937	54,676	1,216	69,741	49,051	91,887	2,05,221	2,44,496
Less: taxes	(41,700)	(17,883)	1,541	(22,975)	(32,770)	(23,128)	(51,654)	(61,540)
PAT	82,237	36,793	2,757	46,766	16,281	68,759	1,53,567	1,82,956
% Growth	12	(55)	1,86,177	2,17,082	2,52,062	2,97,456	3,31,153	3,73,107

Source: Company data, I-Sec research

Table 6: Balance sheet

(Rs mn, year ending Mar 31)

	FY16	FY17	FY18	FY19	FY20	FY21E	FY22E	FY23E
Capital	4,766	4,790	5,133	5,143	5,643	6,119	6,119	6,119
Reserve & Surplus	5,26,883	5,52,835	6,29,320	6,61,620	8,43,835	10,00,041	11,26,634	12,77,454
Deposits	35,79,676	41,43,788	45,36,227	54,84,713	64,01,049	69,13,133	77,42,709	89,04,116
Borrowings	9,92,264	10,50,309	14,80,161	15,27,758	14,79,541	14,79,541	14,13,765	14,13,765
Other liabilities	1,51,088	2,62,955	2,62,455	3,30,731	4,21,579	4,63,737	5,10,111	5,61,122
Total liabilities	52,54,676	60,14,677	69,13,296	80,09,965	91,51,648	98,62,572	1,07,99,338	1,21,62,576
Cash & Bank Balances	3,33,254	5,02,562	4,34,549	6,72,046	9,72,683	6,70,069	7,11,274	7,94,767
Investment	12,20,062	12,87,934	15,38,761	17,49,693	15,67,343	20,06,199	20,26,261	20,46,524
Advances	33,87,737	37,30,693	43,96,503	49,47,980	57,14,242	60,48,018	68,71,204	81,00,276
Fixed Assets	35,232	37,469	39,717	40,366	43,129	45,797	51,797	58,612
Other Assets	2,78,391	4,56,019	5,03,766	5,99,880	8,54,252	10,92,489	11,38,802	11,62,397
Total Assets	52,54,676	60,14,677	69,13,296	80,09,965	91,51,648	98,62,572	1,07,99,338	1,21,62,576
% Growth	13.8	14.5	14.9	15.9	14.3	7.8	9.5	12.6

Source: Company data, I-Sec research

Table 7: Dupont analysis

(%, year ending Mar 31)

	FY16	FY17	FY18	FY19	FY20	FY21E	FY22E	FY23E
Interest income	8.3	7.9	7.1	7.4	7.3	6.8	6.7	6.7
Interest expense	(4.9)	(4.7)	(4.2)	(4.5)	(4.4)	(3.6)	(3.5)	(3.5)
NII	3.4	3.2	2.9	2.9	2.9	3.1	3.2	3.2
Other income	0.5	8.0	0.5	0.6	0.7	0.6	0.6	0.6
Fee income	1.4	1.2	1.2	1.2	1.1	0.9	1.0	1.0
Total income	5.3	5.3	4.6	4.7	4.7	4.6	4.8	4.8
Operating expenses	(2.0)	(2.2)	(2.2)	(2.1)	(2.0)	(1.9)	(1.9)	(1.9)
Operating profit	3.3	3.1	2.4	2.5	2.7	2.7	2.9	2.9
NPA provision	(8.0)	(2.0)	(2.6)	(1.4)	(1.5)	(0.9)	(8.0)	(0.7)
Total provisions	(0.8)	(2.2)	(2.4)	(1.6)	(2.2)	(1.8)	(0.9)	(0.8)
PBT	2.5	1.0	0.0	0.9	0.6	1.0	2.0	2.1
Tax	(8.0)	(0.3)	0.0	(0.3)	(0.4)	(0.2)	(0.5)	(0.5)
PAT	`1.7	`0. Ź	0.0	`0. 6	`0.Ź	` 0. 7	`1.Ś	`1.6

Table 8: Key ratios

(Year ending Mar 31)

(Year ending Mar 31)	FY16	FY17	FY18	FY19	FY20	FY21E	FY22E	FY23E
Per share data								
EPS – Diluted (Rs)	34.6	15.4	1.1	18.2	5.8	22.5	50.2	59.8
% Growth	10.9	-55.5	-92.7	1519.6	-68.3	289.5	123.3	19.1
DPS (Rs)	5.00	5.00	-	1.0	0.9	3.4	7.5	9.0
Book Value per share (BVPS) (Rs)	224	233	258	259	301	329	370	420
% Growth	18.7	4.4	10.7	0.3	16.1	9.2	12.6	13.3
Adjusted BVPS (Rs)	217	209	213	230	276	311	354	406
% Growth	17.2	-3.4	1.9	7.9	20.1	12.5	13.9	14.7
Valuations								
Price / Earnings (x)	20.0	44.8	594.7	36.7	115.7	29.7	13.3	11.2
Price / Book (x)	3.1	3.0	2.6	2.6	2.2	2.0	1.8	1.6
Price / Adjusted BV (x)	3.2	3.3	3.1	2.9	2.4	2.1	1.9	1.6
Asset Quality								
Gross NPA (Rs mn)	58,484	2,00,456	3,42,485	2,97,895	3,02,335	3,03,940	2,88,940	2,53,940
Gross NPA (%)	1.7	5.2	7.5	5.8	5.1	4.8	4.1	3.1
Net NPA (Rs mn)	25,186	86,266	1,65,917	1,12,756	93,604	73,604	65,604	53,604
Net NPA (%)	0.7	2.3	3.8	2.3	1.6	1.2	1.0	0.7
NPA Coverage ratio (%)	57	57	52	62	69	76	77	79
Gross Slippages (%)	2.6	5.9	8.4	3.3	4.1	2.7	2.2	1.8
Credit Cost (%)	1.2	3.3	3.7	2.5	3.4	2.8	1.4	1.0
Net NPL/Networth	4.7	15.5	26.2	16.9	11.0	7.3	5.8	4.2
Dualmana matica (0/)								
Business ratios (%)	4 7	0.7	0.0	0.0	0.0	0.7	4.5	4.0
ROAA	1.7	0.7	0.0	0.6	0.2	0.7	1.5	1.6
ROAE	16.8	6.8	0.5	7.2	2.1	7.4	14.4	15.1
Credit Growth	20.5	10.1	17.8	12.5	15.5	5.8	13.6	17.9
Deposits Growth	11.0	15.8	9.5	20.9	16.7	8.0	12.0	15.0
CASA	47.3	51.4	53.8	44.4	41.2	44.0	44.0	44.0
Credit / Deposit Ratio	94.6	90.0	96.9	90.2	89.3	87.5	88.7	91.0
Cost-Income ratio	38.5	41.0	47.3	45.4	42.5	40.7	39.7	39.5
Operating Cost / Avg. Assets	2.0	2.17	2.2	2.1	2.0	1.9	1.9	1.9
Fee Income / Avg. Assets	1.4	1.2	1.2	1.2	1.1	0.9	1.0	1.0
Earning ratios								
Yield on Advances	9.7	9.3	8.4	8.8	9.1	8.2	8.1	8.0
Yield on Earning Assets	8.8	8.5	7.7	8.0	8.0	7.6	7.6	7.5
Cost of Deposits	5.4	5.1	4.4	4.7	4.9	4.2	4.1	4.0
Cost of Funds	5.6	5.4	4.8	5.1	5.0	4.3	4.2	4.1
NIM	3.6	3.5	3.1	3.2	3.2	3.5	3.6	3.6
Capital Adequacy (%)								
RWA (Rs mn)	40,39,492	47,23,132	51,76,308	55,26,876	61,31,604	67,44,765	75,54,136	84,60,633
Tier-1	12.5	11.9	13.0	12.9	14.2	15.2	15.3	15.4
CAR	15.3	14.9	16.6	16.1	16.6	17.3	17.3	17.3
Cauran Campany data I Can rassa		14.5	10.0	10.1	10.0	11.3	11.3	11.3

ICICI Securities Axis Bank, March 20, 2021

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