

Cummins India Ltd

ADD

CMP Rs660

Target Rs720

Upside 9%

Improving earnings visibility; Upgrade to 'ADD'

Cummins India (KKC) reported healthy Q3FY21 performance (26% qoq EBITDA growth) led by demand recovery in power generation (PG) business & strong margins due to favorable sales mix, cost control initiatives & lower employee cost. We believe, Government's thrust on the Road, Rail and Metro projects (National Infra pipeline of ~Rs100trn+) along with new investments into data centre and 5G telecom network will aid in faster demand revival for KKC's products. In addition, mgmt. expects healthy pre-buy demand before implementation of new emission norms. Though KKC reported 16.7% adjusted EBITDAM over Q2-Q3FY21, we expect it to normalize at ~15% owing to likely tilt in sales mix in favor of PG, rollback of few costs & commodity price headwinds. We raise FY22 earnings estimates by 30% to factor in better than expected recovery in earlier estimated sales & margins. Hence, we upgrade KKC to 'ADD' rating with revised TP of Rs720 based on SOTP methodology.

Faster sales recovery led by multiple tailwinds

Domestic demand traction has improved significantly for KKC especially from sectors like Data Center, infra, mining, construction etc., while hospitality, retail, and commercial segments are recovering relatively at slower pace. Export markets like South Asia, MENA & LATAM are also showing good signs of demand recovery while Europe & USA remained weak due to 2nd wave of COVID. KKC is eyeing for market share gain through customized offerings, & by increasing power density & fuel economy of products. CPCB IV norms implementation can lead to further market share gains. KKC is looking at ideas for the long term, such as merging Cummins Technology India Limited (CTIL unlisted group entity) with itself, but nothing is planned as of now. Mgmt. indicated that hydrogen technologies for rail & construction (where KKC is already present) will remain with the company, which offers high growth potential.

Industrial sales are directly dependent on infra awarding activities, hence pick up in NHAI ordering, roads, rail & metro projects lead to strong sales volumes. Under the National infrastructure pipeline Government has laid out aggressive investment plan of Rs100trn+. Hence, we expect strong growth prospects for KKC's industrial business. Given the large distribution network & large installed base of machines (0.6mn+), demand for spares is expected to remain robust.

Sustainable cost reduction initiatives

Cost optimization measures & VRS scheme coupled with favorable sales mix in terms of higher distribution & exports sales has resulted in adjusted EBITDA margins of 16.7% (excl. impairment of Rs230mn in Q2) during Q2-Q3FY21. KKC provided customized value-added products for data center, which helped in better price realization. We assume 15% EBITDAM in Q4FY21 to factor in rise in raw material prices & roll back of few expenses as guided by management. The Company is planning to take price hike in Q1FY22 to mitigate the impact of adverse commodity prices.

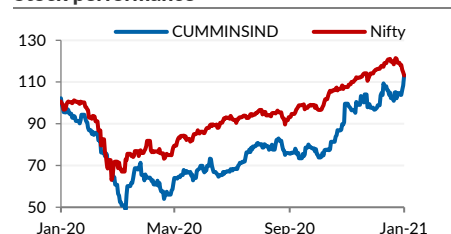
Valuation re-rating on the cards

KKC is at an advantage versus other domestic peers and is ahead with regards to its preparedness, on the back of a global portfolio which is already compliant with the new norms and will need certain modifications to adapt to local conditions. Strong FCF and dividend pay-out caps downside risks for KKC, while pickup in demand can aid earning upsides through operating leverage. The stock is currently trading at 24x/21x FY22/FY23 earnings which is in line with its 15-year avg. 1-yr fwd P/E multiple of 22x. We expect valuation re-rating of the stock with EBITDA CAGR of 17% over FY21-FY23E, improvement in return ratios & better earnings quality (Non-core income 29% of FY23E PBT vs 37% in FY20). Hence, we upgrade KKC to 'ADD' with TP of Rs720.

Stock data (as on Jan 29, 2021)

| | |
|-------------------------|---------------|
| Sensex: | 13,635 |
| 52 Week h/l (Rs) | 690 / 280 |
| Market cap (Rs/USD mn) | 184712 / 2532 |
| Outstanding Shares (mn) | 277 |
| 6m Avg t/o (Rs mn): | 741 |
| Div yield (%): | 2.1 |
| Bloomberg code: | KKC IN |
| NSE code: | CUMMINSIND |

Stock performance



| | 1M | 3M | 1Y |
|-----------------|-----|-----|-----|
| Absolute return | 16% | 53% | 19% |

Shareholding pattern (As of Dec'20 end)

| | |
|----------|-----|
| Promoter | 51% |
| FII+DII | 35% |
| Others | 14% |

Financial Summary (Consolidated)

| (Rs mn) | FY20 | FY21E | FY22E | FY23E |
|-------------|--------|--------|--------|--------|
| Revenues | 51,915 | 44,272 | 51,762 | 57,971 |
| yoy gr (%) | (8.9) | (14.7) | 16.9 | 12.0 |
| EBITDA | 5,892 | 6,330 | 7,409 | 8,672 |
| OPM (%) | 11.3 | 14.3 | 14.3 | 15.0 |
| Adj. PAT | 7,255 | 6,555 | 7,543 | 8,734 |
| yoy gr (%) | (2.3) | (9.6) | 15.1 | 15.8 |
| EPS (Rs) | 26.2 | 23.6 | 27.2 | 31.5 |
| P/E (x) | 25.4 | 28.2 | 24.5 | 21.1 |
| P/B (x) | 4.2 | 3.9 | 3.7 | 3.4 |
| EV/E (x) | 30.1 | 27.7 | 23.5 | 19.8 |
| Net D/E (x) | (0.2) | (0.2) | (0.2) | (0.2) |
| RoIC (%) | 10.7 | 10.0 | 11.6 | 13.2 |
| RoE (%) | 16.7 | 14.4 | 15.5 | 16.7 |

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Exhibit 1: Result table (Consolidated)

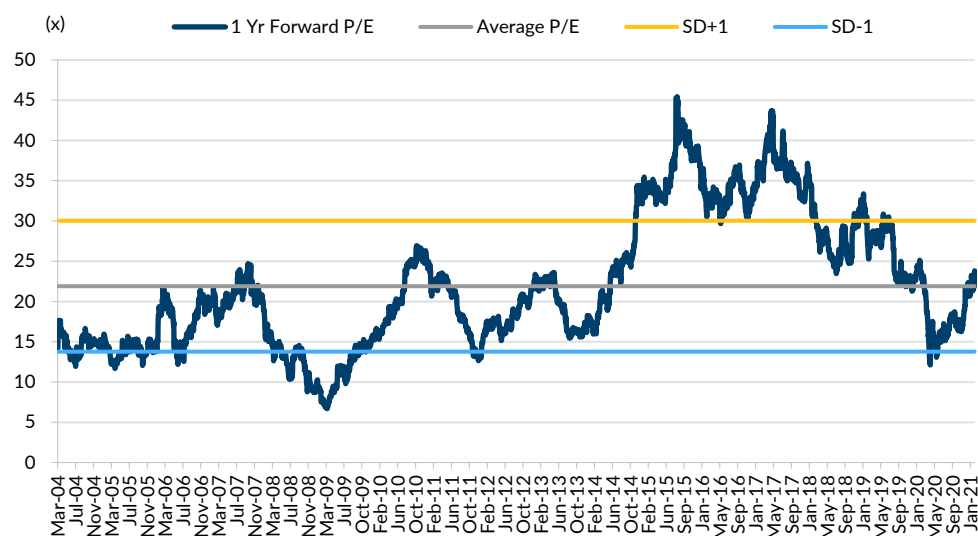
| (Rs mn) | Q3FY21 | Q3FY20 | % yoy | Q2FY21 | % qoq |
|------------------|--------|--------|-------|--------|-------|
| Total sales | 14,310 | 14,564 | (2) | 11,700 | 22 |
| EBITDA | 2,421 | 2,165 | 12 | 1,916 | 26 |
| EBITDAM (%) | 16.92 | 14.86 | 205.8 | 16.38 | 54 |
| Depreciation | 324 | 300 | 8 | 330 | (2) |
| Interest | 48 | 48 | 0 | 40 | 20 |
| Other income | 606 | 629 | (4) | 580 | 4 |
| PBT | 2,655 | 2,445 | 9 | 2,125 | 25 |
| Tax | 694 | 582 | 19 | 428 | 62 |
| Adjusted PAT | 2,403 | 2,159 | 11 | 1,962 | 23 |
| Exceptional item | 0 | 161 | | 230 | |
| Reported PAT | 2,403 | 1,999 | 20 | 1,732 | 39 |
| PATM (%) | 17 | 15 | 197 | 17 | 3 |
| EPS (Rs) | 8.7 | 7.8 | 11 | 7.1 | 23 |

Source: Company, YES Sec – Research

Exhibit 2: Cost analysis (Consolidated)

| As a % of net sales | Q3 FY21 | Q3 FY20 | bps yoy | Q2 FY21 | bps qoq |
|---------------------|---------|---------|---------|---------|---------|
| COGS | 64.0 | 64.6 | (55.0) | 61.6 | 244.1 |
| Employee cost | 9.0 | 10.0 | (102.2) | 10.5 | (150.9) |
| Other expenses | 10.0 | 10.5 | (48.5) | 11.5 | (147.7) |
| Total costs | 83.1 | 85.1 | (205.8) | 83.6 | (54.5) |

Source: Company, YES Sec – Research

Exhibit 3: Trading at 15-yr average 1-yr forward P/E


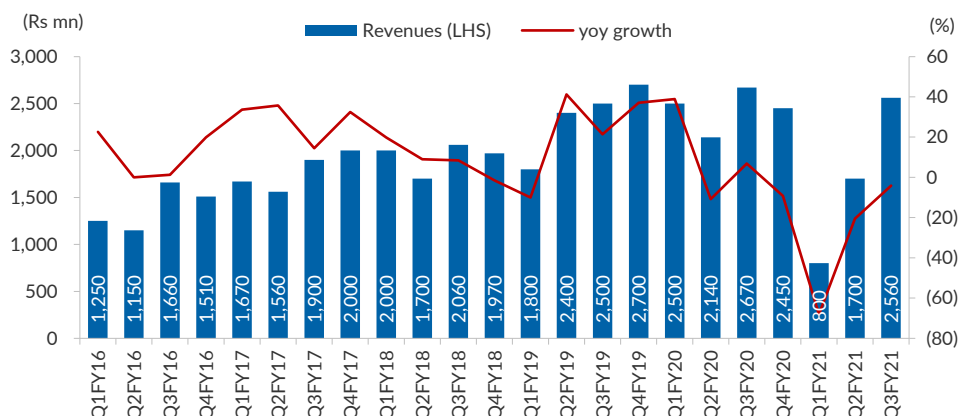
Source: Company, YES Sec – Research

Key highlights from Q3FY21 earnings conference call:

- ✓ Sales Break up segment wise in the domestic market, industrial Rs2.56bn, power gen Rs4.2bn, distribution Rs3.65bn, exports- HHP Rs2.3bn, LHP Rs1.46bn
- ✓ Power gen break up: HHP: Rs2.34bn, MHP Rs950mn, LHP Rs930mn
- ✓ Industrial sales break up: Compressor- Rs250mn, Construction- Rs1,020mn, Mining- Rs470mn, Rail- Rs480mn, Miscellaneous- Rs350mn
- ✓ The distribution business has been able to grow steadily on 6-8% annualized for the last 3-5 years and the company continues to maintain that trend for the future as well
- ✓ Company has not been impacted significantly by the steel commodity price fluctuations. Overall material margins have remained steady
- ✓ Management has not provided FY2021 guidance. Management is seeing gradual recovery over the next two to three months. The company is overall optimistic going ahead. The power generation segment has recovered better than expectations due to strong recovery in end-user segments, data centres, infrastructure, rentals, and industrial. Growth has been slower in medium horse power due to muted demand from hospitality, retail, and commercial segments.
- ✓ Globally, Cummins is the largest player in data centres. High-speed diesel is not available with competitors. Cummins has the right technology to grow in India.
- ✓ The construction segment is expected to remain strong for next 12 months
- ✓ CPCB-IV norms are expected to be delayed for six months (originally during July-August 2021). The new norms are most likely expected in April 2022. The industry has been asking for relief due to COVID-19. Cost of products as per the new norms will be higher. So, selling price is expected to be higher but the price hike cannot be said right now. Although it would be significant compared to other industries.
- ✓ The mining segment has come back strongly, led by demand in coal and metal industries. In marine, the company has introduced new products to capture market share and will grow well.
- ✓ Higher other income is on account of Rs380mn dividend received from its subsidiary, Valvoline Cummins, and exchange gains.
- ✓ Rise in key commodity prices such as copper and steel would be hitting the company in the next quarter. The company would be increasing prices next year depending on products and segments to partially mitigate the impact of commodity rise.

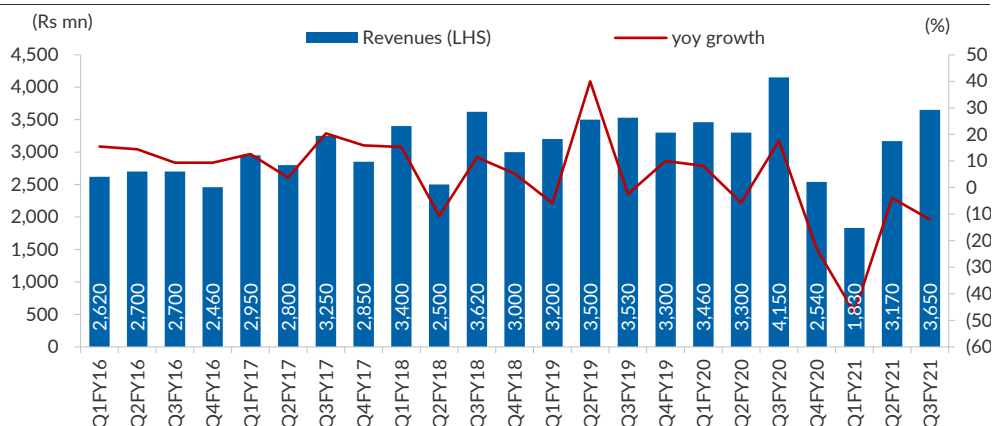
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Exhibit 4: Industrial revenues declined by 4% yoy in Q3FY21



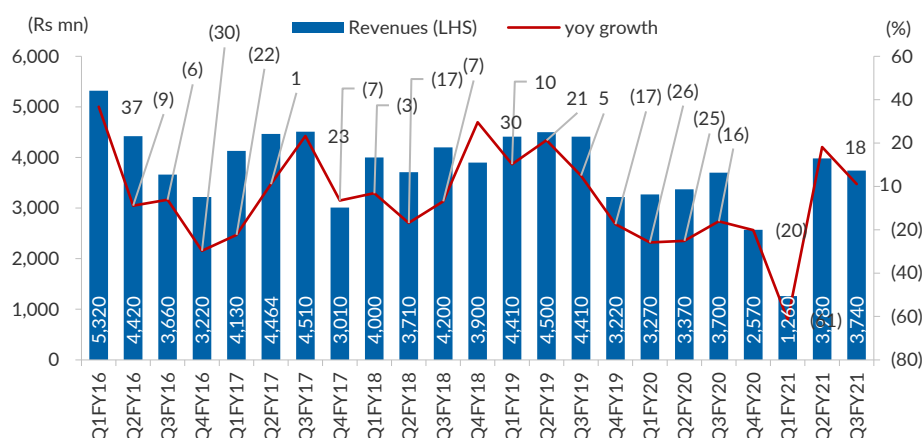
Source: Company, YES Sec – Research

Exhibit 5: Distribution revenues declined by 12% yoy in Q3FY21



Source: Company, YES Sec – Research

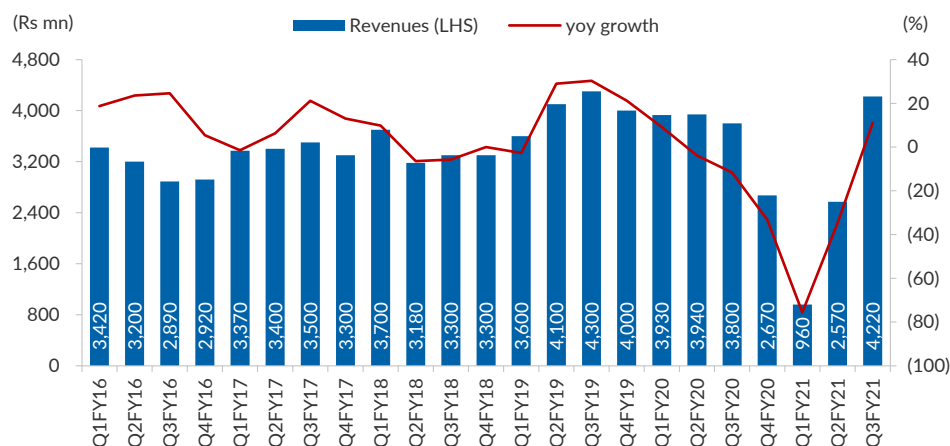
Exhibit 6: Exports revenues grew by 1% yoy in Q3FY21



Source: Company, YES Sec – Research

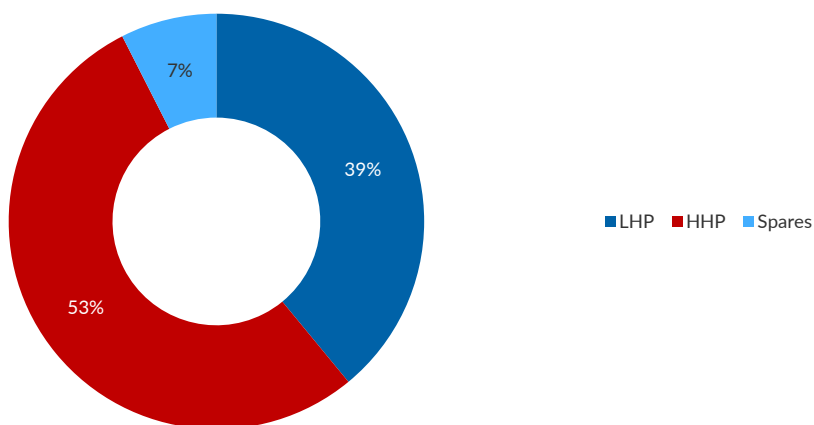
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Exhibit 7: Powergen revenue grew by 11% in Q3FY21



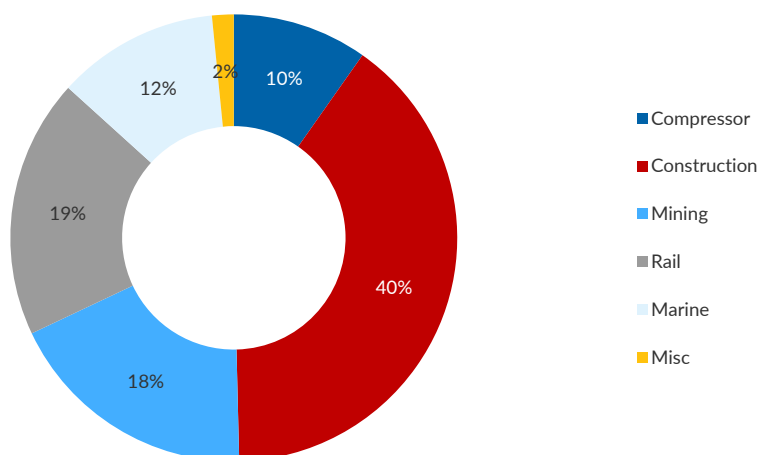
Source: Company, YES Sec – Research

Exhibit 8: Within exports, growth driven by HHP



Source: Company, YES Sec – Research

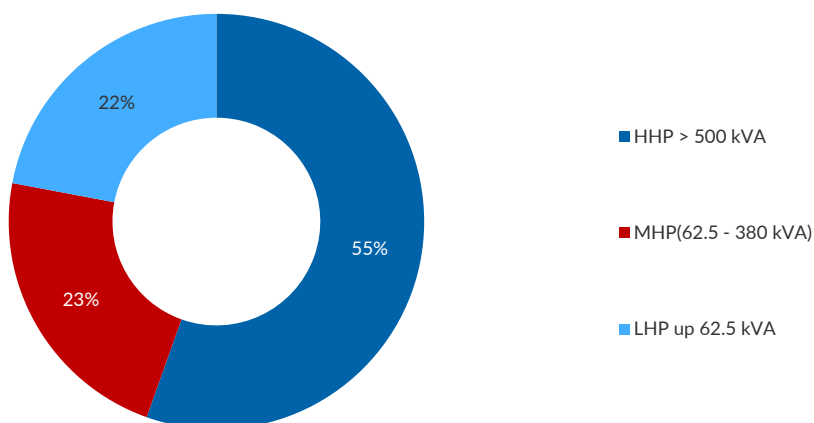
Exhibit 9: Industrial growth driven by construction, rail & mining segments



Source: Company, YES Sec – Research

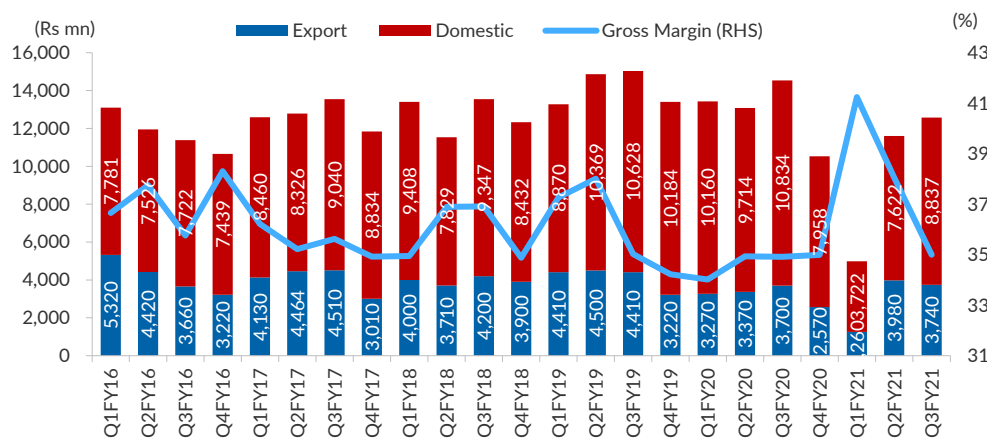
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Exhibit 10: Powergen revenues driven by HHP market



Source: Company, YES Sec – Research

Exhibit 11: Encouraging margins due to favorable sales mix



Source: Company, YES Sec – Research

FINANCIALS

Exhibit 12: Income statement

| Y/e 30 Mar (Rs mn) | FY19 | FY20 | FY21E | FY22E | FY23E |
|---------------------|--------|--------|--------|--------|--------|
| Total revenues | 56,973 | 51,915 | 44,272 | 51,762 | 57,971 |
| Growth (%) | 11.5 | (8.9) | (14.7) | 16.9 | 12.0 |
| EBITDA | 8,691 | 5,892 | 6,330 | 7,409 | 8,672 |
| EBITDA margin (%) | 15.3 | 11.3 | 14.3 | 14.3 | 15.0 |
| Growth (%) | 18.6 | (32.2) | 7.4 | 17.0 | 17.0 |
| Depreciation | 1,111 | 1,206 | 1,290 | 1,380 | 1,480 |
| EBIT | 7,580 | 4,686 | 5,040 | 6,029 | 7,192 |
| EBIT margin (%) | 13.3 | 9.0 | 11.4 | 11.6 | 12.4 |
| Interest | 168 | 210 | 180 | 190 | 200 |
| Other income | 2,351 | 2,575 | 2,400 | 2,592 | 2,799 |
| Profit before tax | 9,763 | 7,051 | 7,260 | 8,431 | 9,791 |
| Tax | 3,263 | 1,019 | 1,829 | 2,125 | 2,467 |
| Associate income | 926 | 1,223 | 1,125 | 1,237 | 1,410 |
| Minority interest | 0 | 0 | 0 | 0 | 0 |
| Adj. PAT | 7,426 | 7,255 | 6,555 | 7,543 | 8,734 |
| Extraordinary | 0 | 199 | (126) | 0 | 0 |
| Reported PAT | 7,426 | 7,056 | 6,681 | 7,543 | 8,734 |
| Adj. PAT margin (%) | 13.0 | 14.0 | 14.8 | 14.6 | 15.1 |
| Diluted EPS (Rs) | 26.8 | 26.2 | 23.6 | 27.2 | 31.5 |
| Growth (%) | 11.1 | (2.3) | (9.6) | 15.1 | 15.8 |

Exhibit 13: Balance sheet

| Y/e 30 Mar (Rs mn) | FY19 | FY20 | FY21E | FY22E | FY23E |
|-----------------------------------|---------------|---------------|---------------|---------------|---------------|
| SOURCE OF FUNDS | | | | | |
| Share capital | 554 | 554 | 554 | 554 | 554 |
| Reserve & Surplus | 42,275 | 43,466 | 46,472 | 49,867 | 53,797 |
| Total shareholder's funds | 42,830 | 44,020 | 47,027 | 50,421 | 54,352 |
| Minority Interest | 0 | 0 | 0 | 0 | 0 |
| Debt | 3,126 | 4,893 | 4,693 | 3,693 | 3,193 |
| Deferred tax liabilities/(assets) | 2,432 | 2,265 | 2,287 | 1,808 | 2,025 |
| TOTAL | 48,387 | 51,178 | 54,006 | 55,922 | 59,570 |
| APPLICATION OF FUNDS | | | | | |
| Fixed assets | 29,299 | 33,053 | 35,053 | 37,303 | 38,803 |
| Less: Depn. and amort. | 9,147 | 10,353 | 11,643 | 13,023 | 14,503 |
| Net block | 20,151 | 22,700 | 23,410 | 24,280 | 24,300 |
| Capital WIP | 1,585 | 800 | 845 | 1,299 | 1,455 |
| Long term investments | 4,682 | 2,559 | 2,561 | 2,626 | 2,941 |
| Other long term assets | 2,326 | 2,077 | 2,546 | 2,394 | 2,681 |
| Inventories | 6,329 | 5,772 | 5,458 | 5,956 | 6,671 |
| Debtors | 12,836 | 12,836 | 11,523 | 12,054 | 13,500 |
| Cash & cash equivalents | 7,381 | 12,353 | 14,218 | 14,550 | 16,127 |
| Loans & advances | 5,314 | 2,863 | 2,669 | 3,545 | 3,971 |
| Total current liabilities | 12,215 | 10,783 | 9,223 | 10,783 | 12,077 |
| Net current assets | 19,643 | 23,042 | 24,645 | 25,323 | 28,192 |
| TOTAL | 48,387 | 51,178 | 54,006 | 55,922 | 59,570 |

Exhibit 14: Cash flow statement

| Y/e 30 Mar (Rs mn) | FY19 | FY20 | FY21E | FY22E | FY23E |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|
| PBT | 10,689 | 8,075 | 7,260 | 8,431 | 9,791 |
| Depreciation | 1,111 | 1,206 | 1,290 | 1,380 | 1,480 |
| Others | (1,545) | (1,783) | 1,251 | 1,237 | 1,410 |
| Tax Paid | 2,374 | 1,623 | 1,829 | 2,125 | 2,467 |
| Changes in Working Capital | (2,349) | 133 | 261 | (346) | (1,292) |
| Net Cash from Operations | 5,532 | 6,007 | 8,232 | 8,578 | 8,922 |
| Capex | (2,741) | (2,371) | (2,000) | (2,250) | (1,500) |
| Change in Investment | 670 | (1,163) | (47) | (520) | (471) |
| Others | 2,234 | 1,395 | (447) | (327) | (70) |
| Net Cash from Investing | 162 | (2,139) | (2,493) | (3,097) | (2,041) |
| Change in debt | 558 | 1,767 | (200) | (1,000) | (500) |
| Change in Equity | 0 | 0 | 0 | 0 | 0 |
| Others | (5,808) | (5,890) | (3,675) | (4,149) | (4,804) |
| Net Cash from Financing | (5,251) | (4,123) | (3,875) | (5,149) | (5,304) |
| Net Change in Cash | 444 | (255) | 1,865 | 332 | 1,577 |
| Free cash flow (FCF) | 5,806 | 4,048 | 5,874 | 5,623 | 7,030 |

Exhibit 15: Ratio analysis

| Y/e 30 Mar (Rs mn) | FY19 | FY20 | FY21E | FY22E | FY23E |
|--------------------------------|-------|-------|-------|-------|-------|
| PROFITABILITY RATIOS | | | | | |
| EBITDA Margin (%) | 15.3 | 11.3 | 14.3 | 14.3 | 15.0 |
| Adjusted net margin (%) | 13.0 | 13.6 | 15.1 | 14.6 | 15.1 |
| Return on invested capital (%) | 14.0 | 10.7 | 10.0 | 11.6 | 13.2 |
| Return on equity (%) | 17.7 | 16.7 | 14.4 | 15.5 | 16.7 |
| EFFICIENCY RATIOS | | | | | |
| Asset Turnover | 2.6 | 2.2 | 1.8 | 2.0 | 2.3 |
| Debt to equity | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| Net debt to equity | (0.1) | (0.2) | (0.2) | (0.2) | (0.2) |
| Interest coverage | 45.2 | 22.3 | 28.0 | 31.7 | 36.0 |
| Debtor days | 82.2 | 90.2 | 95.0 | 85.0 | 85.0 |
| Inventory days | 40.5 | 40.6 | 45.0 | 42.0 | 42.0 |
| Payable days | 52.9 | 49.0 | 49.0 | 49.0 | 49.0 |
| PER SHARE DATA | | | | | |
| Diluted EPS (Rs) | 26.8 | 26.2 | 23.6 | 27.2 | 31.5 |
| Book value per share (Rs) | 154.5 | 158.8 | 169.6 | 181.9 | 196.1 |
| DPS (Rs) | 17.0 | 14.0 | 11.3 | 12.7 | 14.7 |
| VALUATION RATIOS | | | | | |
| P/E | 24.9 | 25.4 | 28.2 | 24.5 | 21.1 |
| P/BV | 4.3 | 4.2 | 3.9 | 3.7 | 3.4 |
| EV/EBITDA | 20.8 | 30.1 | 27.7 | 23.5 | 19.8 |
| Dividend Yield (%) | 2.6 | 2.1 | 1.7 | 1.9 | 2.2 |

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