

RETAIL EQUITY RESEARCH Mrs. Bectors Food Specialities Ltd.

Food Products

Sensex: 46,099 Nifty: 13,514

SUBSCRIBE

Price Range Rs. 286 - Rs. 288

Issue Details

A well-positioned player with growth opportunities....

Mrs. Bectors Food Specialities Limited (MBFSL), incorporated in 1995, is one of the leading player in the premium &mid-premium biscuit and premium bakery segment in North India. The company sells biscuits under the brand name "Mrs. Bector's Cremica" whereas bakery products are manufactured under the brand name of "English Oven". All of its products are manufactured in-house across 6 strategically located manufacturing units in 5 different cities. It is also one of the largest supplier of buns in India to reputed QSR chains such as Burger King India Limited. As of June 30th, 2020, its bakery segment had a total of 96 products and the Biscuits segment had a total of 384 items.

- MBFSL is top 2 in the premium &mid-premium biscuits segment in Punjab, Himachal Pradesh, Ladakh and J&K while 'English Oven' is one of the largest selling brand in premium bakery segment in New Delhi, Mumbai &Bengaluru.
- It exports products to 64 countries all over the world with 12% market share in biscuit exports in CY19.
- Has a wide spread and established distribution network with presence in 26 states.
- For FY18-FY20, revenue grew at a CAGR of 5% while PAT de-grew by 8% CAGR. But, financial performance has started to improve in FY21, reporting PAT of Rs. 39cr on a revenue of Rs.431cr in H1FY21, up by 284% on a YoY basis.
- MBFSL has maintained a high average gross margins of 44% for Biscuits which is higher compared to peers owing to its in-house manufacturing and 51% for bakery segment, in the past three and half years.
- Invested Rs.258.5cr between FY18 to Sep 2020 for capacity expansion which has started to yield results and a new production line for biscuits at Rajpura manufacturing facility expected to improve revenue in the future.
- The company plans to increase penetration in select export markets, such as South, Central and North America, the MENA region and Australia.
- The company introduced new products such as sub breads, pizzas, garlic breads, cheese garlic bun fills, frozen cookies to improve sales.
- At the upper price band of Rs.288, MBFSL is available at a P/E of 22x on FY21E
 EPS (annualized), which looks attractive, given its higher profitability
 compared to similar sized peers. Considering its future growth prospects in
 packaged biscuits and QSR segment, we recommend a "Subscribe" rating
 with a long-term perspective.

Purpose of IPO

To raise funds for Rajpura Manufacturing Facility project to establish new biscuits production line (Rs.40.54cr). Proceeds from OFS will be paid to the selling shareholders and the Company will not receive any such proceeds.

Key Risks

- The company do not have any long-term contracts with its QSR customers.
- Overdependence on biscuits business.

Peer Valuation

Date of Opening	1	15th December, 2020		
Date of Closing	1	17 th December, 202		
Total no. of Shares offered(c	er)		1.87	
Post Issue No. of shares (cr)			5.87	
Price Band		Rs	. 286- 288	
Face Value			Rs. 10	
Bid Lot			50 shares	
Minimum application for re (upper price band for 1 lot)	tail		Rs. 14,400	
Maximum application for re (upper price band for 13 lot		Rs	s. 1,87,200	
Listing			BSE & NSE	
Lead Manager	Sec		es Ltd., IIFL , SBI Capital	
Registrars	Linl	k Intime I	ndia Pvt Ltd	
Issue size (upper price)			Rs. Cr	
Fresh Issue			40.54	
OFS			500.00	
Total Issue			540.54	
Shareholding (%)	Pre-Iss	ue I	Post Issue	
Promoters	!	52.4	51.1	
Others		47.6	48.9	
Total		100	100	
	Allocatio		100 Size Rs.cr	
	Allocation			
Issue structure	Allocation	ı %	Size Rs.cr	
Issue structure A	Allocatio	1 % 35	Size Rs.cr 189.02	
Issue structure Retail Non -Institutional	Allocation	35 15	Size Rs.cr 189.02 81.01	
Issue structure Retail Non -Institutional QIB		35 15 50	Size Rs.cr 189.02 81.01 270.01	
Issue structure Retail Non -Institutional QIB Employee Reservation		35 15 50 0.1	Size Rs.cr 189.02 81.01 270.01 0.50	
Issue structure Retail Non -Institutional QIB Employee Reservation Total		35 15 50 0.1	189.02 81.01 270.01 0.50 540.54	
Issue structure Retail Non -Institutional QIB Employee Reservation Total Y.E March (Rs cr)	FY19	35 15 50 0.1 100 FY20	81.01 270.01 0.50 540.54 H1FY21	
Issue structure Retail Non -Institutional QIB Employee Reservation Total Y.E March (Rs cr) Sales	FY19 784	35 15 50 0.1 100 FY20	189.02 81.01 270.01 0.50 540.54 H1FY21	
Issue structure Retail Non -Institutional QIB Employee Reservation Total Y.E March (Rs cr) Sales Growth (%)	FY19 784 13.5	35 15 50 0.1 100 FY20 -2.7	189.02 81.01 270.01 0.50 540.54 H1FY21 431	
Issue structure Retail Non -Institutional QIB Employee Reservation Total Y.E March (Rs cr) Sales Growth (%) EBITDA	FY19 784 13.5 96	35 15 50 0.1 100 FY20 762 -2.7 93	189.02 81.01 270.01 0.50 540.54 H1FY21 431	
Issue structure Retail Non -Institutional QIB Employee Reservation Total Y.E March (Rs cr) Sales Growth (%) EBITDA Margin%	FY19 784 13.5 96 12.3	35 15 50 0.1 100 FY20 762 -2.7 93 12.2	189.02 81.01 270.01 0.50 540.54 H1FY21 431 - 72 16.7	
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Issue structure Retail Non -Institutional QIB Employee Reservation Total Y.E March (Rs cr) Sales Growth (%) EBITDA Margin% PAT Adj Growth (%)	FY19 784 13.5 96 12.3 33 -7.8	35 15 50 0.1 100 FY20 762 -2.7 93 12.2 30 -8.2	8ize Rs.cr 189.02 81.01 270.01 0.50 540.54 H1FY21 431 72 16.7 39	

Company	MCap (Rs cr)	Revenue (Rs cr)	Sales Growth CAGR (%)	EBITDA Margin (%)	P/E (FY20)	P/E (FY21E)	RoE(%)	
Mrs. Bectors Food Specialities	1,692	762	5	12.2	54	22	9.3	
Nestle India	1,77,434	12,925	12	22.3	89	81	70.2	
Britannia Industries	89,947	11,443	6	16.1	67	48	32.4	
Prataap Snacks	1,582	1,386	16	4.8	34	84	8.0	
DFM Foods Ltd	1,986	508	9	8.2	82	99	17.7	

Source: Geojit Research, Bloomberg; Valuations MBFSL are based on upper end of the price band, Financials as per FY21E.



11.8

RoE (%)

*Annualized

9.3

10.3



Company Description

Incorporated in 1995, Mrs. Bectors Food Specialities Limited (MBFSL) is one of the leading companies in the premium bakery segment and premium and mid-premium biscuit segment in North India. The product portfolio consists of Biscuits (cookies, creams, crackers, digestive, etc.) and Bakery products (bread, buns, pizza bases, cakes, etc.). The company sells biscuits under its brand name "Mrs. Bector's Cremica" whereas bakery products are manufactured under the brand name of "English Oven". As of June 30th, 2020, its bakery segment has a total of 96 products and the Biscuits segment has a total of 384 items. All of its products are manufactured in-house across 6 strategically located manufacturing units in 5 different cities i.e. Maharashtra, Karnataka, UP, Himachal Pradesh, and Punjab. It sells its products in 26 states in India and also exports its products under its own brand name and third-party private labels to 64 countries all over the world. It is also the largest supplier of buns in India to reputed QSR chains such as Burger King India Limited, Connaught Plaza Restaurants Private Limited etc. Biscuits category accounted for 59.2% of its revenue from operations for FY20. Bakery Products contributed 17.1% to its revenues in FY20. Sale of bakery and frozen products such as buns, kulchas, pizzas, and cakes to QSR customers accounted for 16.8% of its topline in FY20. They also manufacture 'Oreo' biscuits and 'Chocobakes' cookies on contract basis for Mondelez

Product Portfolio

MBFSL's product portfolio includes two main categories.

Biscuits

They manufacture and sell biscuits, primarily in the premium and mid-premium segments including a wide variety of cookies, creams, crackers, and digestives which accounted for 59.20%, 68.26% and 60.00% of the revenue from operations for the FY20,H1FY21, and H1FY20 respectively, and has grown by 34.47% from September 30, 2019 to September 30, 2020. The product portfolio for biscuits category consists of 384 SKUs. They also manufacture 'Oreo' biscuits and 'Chocobakes' cookies on contract basis for Mondelez India Foods Private Limited.

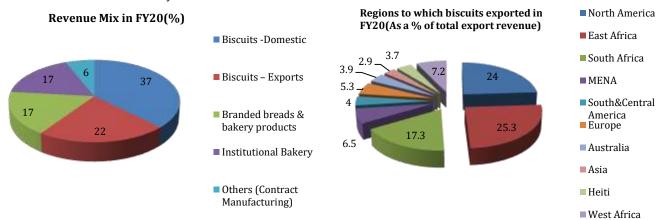
Competition- competitors include national players such as Britannia Industries Limited, Parle Biscuits Private Limited, ITC Limited and Anmol Industries Limited. They also face competition from certain regional players such as Surya Agro Food Limited. They also compete on a broader scale with regional bakeries in the unbranded biscuit sector.

Bakery Products

The company manufactures and sell various types of premium bakery products in savoury and sweets categories for retail customers such as breads, buns, pizza bases, and cakes under the 'English Oven' brand, which caters to the premium segment in Delhi NCR, Mumbai, and Bengaluru. The revenue from the sale of branded breads and bakery products to the retail customers under the 'English Oven' brand accounted for 17.09%, 20.51% and16.05%, of the revenue from operations for the FY20, H1FY21 and H1FY20, respectively and has grown by 51.06% from September 30, 2019 to September 30, 2020.

They also manufacture and sell a variety of bakery and frozen products such as buns, kulchas, pizzas, and cakes to QSR (Quick Service Restaurants) customers, cloud kitchens such as Rebel Foods Private Limited, multiplexes such as PVR Limited, as well as certain hotels, restaurants and cafés. For FY20, H1FY21, and H1FY20, the revenue from sale of buns, bakery and frozen products to institutional customers accounted for 16.84%, 5.67% and 17.40% respectively, of revenue from operations and has de-grown by 61.49% from September 30, 2019 to September 30, 2020. Recently, they have introduced new products such as sub breads, pizzas, garlic breads, cheese garlic bun fills, and frozen cookies for the retail as well as institutional customers and during period from April 1, 2020 to September 30, 2020, the diversified product portfolio for bakery segment consists of 118 SKUs. The breads business has grown at a CAGR of 29.07% in the last three Financial Years.

Competition- They face competition from Harvest Gold Foods India Private Limited, Britannia Industries Limited, Modern Food Industries (India) Limited and Bonn Nutrients Private Limited which currently have larger manufacturing capacity and have larger market presence. The Indian premium bakery market is highly fragmented, which the unbranded players contributing to about 45% of value share in the overall Indian bakery market.



Source: RHP, Geojit Research





Manufacturing Facilities

They manufacture biscuits in manufacturing facilities located in Phillaur and Raipura (Punjab) and Tahliwal (Himachal Pradesh). They manufacture bakery products including breads and buns in manufacturing facilities located in Greater Noida (Uttar Pradesh), Khopoli (Maharashtra) and Bengaluru (Karnataka).

Impact of COVID on business operations

Despite various restrictions being applicable during the nation-wide lockdown, there was no significant impact on the procurement of raw materials and distributions of the products to the customers by the company. They typically maintain an inventory of raw materials for a period of 15-20 days due to which they have not faced any disruption in the manufacturing process during this period.

While there was an accelerated increase in sale of the biscuits and bakery products to the retail customers during this time, the sales of the products to the QSR customers, CSDs and Indian Railway canteens and stores were significantly impacted due to COVID-19 pandemic. While the sales of the products to the QSR customers and CSDs have improved, the operations of Indian Railway canteens are severely impacted. According to the Technopak Report, there has been significant increase in the consumption of packaged foods, which indicates an accelerated shift to packaged foods because of increasing quality and safety concerns amongst the customers due to the COVID -19 pandemic. During this period, there has been a significant increase in demand for leading Indian packaged food brands in the export markets due to lower cost of skilled labour and processing packaged foods as compared other jurisdictions.

A leading brand in biscuits and bakery businesses in North India

They are among the top two Indian biscuit manufacturers in the premium and mid-premium biscuits segment in Punjab, Himachal Pradesh, Ladakh and Jammu and Kashmir (Source: Technopak Report). In the Financial Year 2020, they had a market share of 4.5% of the premium and mid-premium biscuits market in North India. English Oven' is currently one of the fastest growing large-scale bakery brands in India and is one of the largest selling brands in the premium bakery segment in Delhi NCR, Mumbai and Bengaluru.

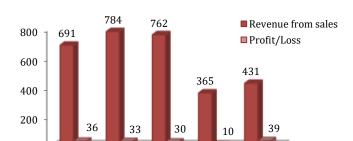
A leading exporter of biscuits

They are one of the leading exporters of biscuits from India, with approximately 12% share of the Indian biscuit export market in calendar year 2019 and contribute more than 50% by value of biscuit exports from India to countries like South Africa and Uganda and more than 25% by value of biscuit exports from India to Canada. During the Financial Year ended March 31, 2020, they exported biscuits to 64 countries. They export various types of cookies such as danish cookies, Choco chip cookies and centre filled cookies, creams, crackers and some glucose biscuits under the flagship brand 'Mrs. Bector's Cremica'. They also manufacture a wide range of biscuits for international retail chains under their private labels. Revenue from the export of biscuits constituting 22%, 24.51% and 20.87% of the revenue from operations for the Financial Year 2020, the period April 1, 2020 to September 30, 2020, and the period April 1, 2019 to September 30, 2019, respectively, which has grown by 38.82% from September 30, 2019 to September 30, 2020. In the Financial Years 2020, 2019, and 2018, the period April 1, 2020 to September 30, 2020 and the period April 1, 2019 to September 30, 2019, the price realization per kilogram from sales of the biscuits (exports) was Rs.94.29, Rs.87.33, Rs.81.04, Rs. 101.63 and Rs.95.31 respectively and has grown at the CAGR of 7.87% during Financial Years 2018 to 2020.

In the FY20, due to various reasons including the political unrest, worsening socio-economic conditions and foreign currency restrictions in certain African countries, they reduced exporting products to these countries. They have moved focus to developed and emerging markets such as Australasia, Europe, East and South Africa, the MENA region and North America by introducing a wide range of premium products focusing on generating higher margins and are in the process of discontinuing business in certain African markets. The exports provide flexibility to successfully cross business cycles, mitigate seasonality risk in the domestic market, and help in expanding geographical footprint to global emerging markets.

Financial Performance...

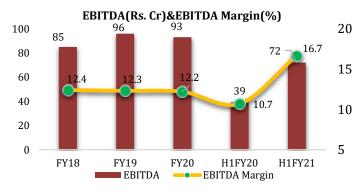
The revenue from sale of products accounted for 91.52%, 90.48%, 90.04%, 89.63% and 90.03% of the total revenue from operations for the period April 1, 2020 to September 30, 2020, the period April 1, 2019 to September 30, 2019, Financial Years 2020, 2019 and 2018, respectively.



FY20

H1FY20 H1FY21

Revenue from sales and Profit/Loss(Rs.Cr)



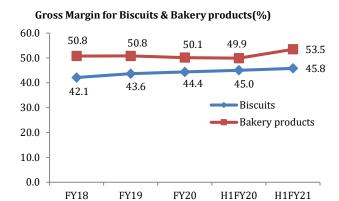
FY18 Source: RHP. Geoiit Research

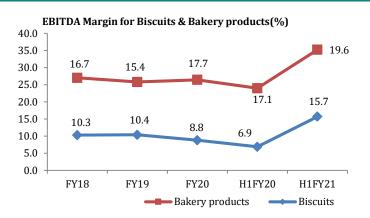
FY19

The total revenue from operations increased by Rs.66.3.8cr or by 18.20% from Rs.364.6cr in the period April 1, 2019 to September 30, 2019 to RS.430.9cr in the period April 1, 2020 to September 30, 2020. This increase was primarily driven by Rs.64.5cr or by 19.56% increase in revenue from sale of products. This was positively impacted by the increased sale of biscuits and breads as the demand for packaged foods significantly increased due to the COVID-19 pandemic. The company recorded an increase in profit after tax by Rs.28.7cr or by 282.18% from Rs.10.2cr in the period April 1, 2019 to September 30, 2019 to Rs.38.8cr in the period April 1, 2020 to September 30, 2020.









Source: RHP, Geojit Research

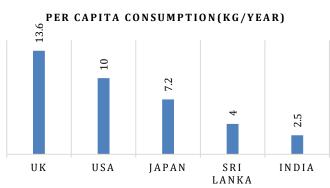
In FY20, the total revenue from operations decreased by Rs.18.7cr or by 2.50% from Rs.752.2cr Financial Year 2019 to Rs.733.4cr in Financial Year 2020. This decrease was primarily driven by Rs.16.2cr or by 2.30% decrease in revenue from sale of products. This decrease was primarily driven by reduction in export of biscuits to certain African countries due to political and financial instability in those jurisdictions and reduction in the supply of bakery products to the QSR and CSD customers in March 2020 due to the COVID-19 pandemic. The company recorded a decrease in the profit after tax by Rs.2.7cr or by 8.28% from Rs.33.1cr in Financial Year 2019 to Rs.30.4cr in Financial Year 2020.

In FY19, the total revenue from operations increased by Rs.89.7cr or by 12.93% from Rs.693.9cr in Financial Year 2018 to Rs.783.6cr in Financial Year 2019. This increase was primarily driven by Rs.77.6cr or by 12.42% increase in revenue from sale of products. This increase was primarily on account of growth in the domestic biscuit business due to the commissioning of the Rajpura Manufacturing Facility in August 2018, increase in export business in Financial Year 2019 and higher penetration of business in a few North Indian states (e.g., Uttar Pradesh, Rajasthan) which were catered by the new manufacturing facilities in Rajpura, Punjab and Greater Noida, Uttar Pradesh. They recorded a decrease in profit after tax by Rs.2.7cr or by 7.64% from Rs.35.8cr in Financial Year 2018 to Rs.33.1cr in Financial Year 2019.

Industry Outlook

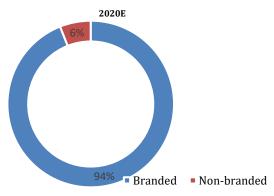
The Indian biscuits and bakery retail market is valued at Rs.450 billion and is expected to grow at a CAGR of 9% over the next five years. India's packaged food business has experienced a surge as people stocked up in panic during the lock-down which has resulted in a growth at CAGR of 10.7% from financial year 2015 to 2020. While the other sectors in retail are expected to contract by 30-35% during Financial year 2021, the packaged food segment is expected to grow at an accelerated growth rate of 14%.

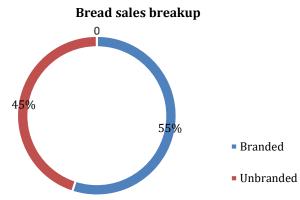




Source: RHP, Geojit Research

Per capita biscuit consumption of biscuits in India has increased by 16% over the last five years. Although it is far behind developed countries, there is huge headroom for growth in India. However this is a complex market that requires regional customization. The Indian biscuit market is dominated by branded play which is likely to sustain because of increasing consumer preference and spending power.



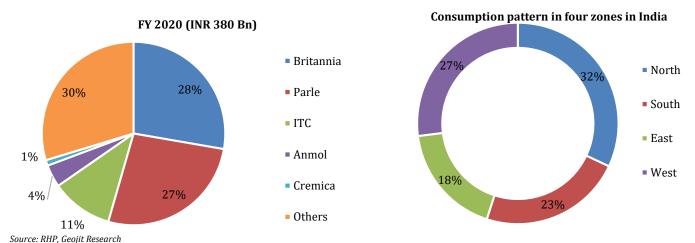


Source: RHP, Geojit Research





The Indian biscuit market is dominated by lead brands like Britannia, Parle and ITC which has 65% market share.



The global export of biscuits has grown at 0.70% by value with major contribution from Britannia and Cremica with a share of 22% and 12% respectively in the total exports of biscuits from India in CY 2019.

Breads and buns retail market

The bun and retail market in India is valued at Rs.50 billion in FY20 and will continue to grow at the CAGR of 9% to reach Rs.76 billion by FY25, owing to an increase in disposable incomes, change in lifestyle and preference of consumers. Indian bread industry is dominated by branded players contributing to about 55% of the total market.

The bread industry is dominated by Britannia and Modern Foods with a total of 38% market share. Northern and Western India are the biggest consumers of bread in the country.

The average per capita consumption of bread in India varies from 1.2kg to 1.5kg in various zones. The average per capita consumption of bread in developed countries is much higher than in India.

Promoter and promoter group

Mr. Anoop Bector is the Promoter of the Company. The Promoter holds an aggregate of 12,550,800 Equity Shares, comprising 21.89% of the pre-Offer issued, subscribed and paid-up Equity Share capital of the Company. The promoter and the promoter group together holds 52.39%. The selling shareholders include Linus (22.88%), Mabel (2.41%), GW Crown (19.48%) and GW Confectionary (1.92%).

Brief Biographies of Directors

- **Subhash Agarwal** is the Chairman and Independent Director of the company. He was appointed as the Chairman on the Board on July 10, 2018. He has been on the Board since February 10, 2017.
- **Anoop Bector** is the Promoter and Managing Director of the company. He has been on the Board since the incorporation of the company and has an experience of 25 years with the company.
- **Ishaan Bector** is the Whole-time Director of the company. He is currently the Director breads heading the breads and bakery business of the company. He has been on the Board since February 15, 2016.
- Parveen Kumar Goel is the Whole-time Director of the company. He is currently the Chief Financial Officer of the company. He has been on the Board since May 1, 2008.
- Rajni Bector is the Non-Executive Director of the company. She has been on the Board since September 30, 2006.
- **Rahul Goswamy** is the Non-executive Nominee Director of the company. He has been on the Board since December 8, 2015 as a nominee of Gateway Partners.
- **Nem Chand Jain** is the Independent Director of the company. He has over 36 years of experience in the banking sector. He has been on the Board since April 1, 2016.
- Rajiv Dewan is the Independent Director of the company. He has over 25 years of experience in Taxation and Business Restructuring consultancy. He has been on the Board since July 10, 2018.



Financials

Profit & Loss Account

Y.E March (Rscr)	FY19	FY20	H1FY21
Sales	784	762	431
% change	13.5	-2.7	-
EBITDA	96	93	72
% change	12.4	-3.4	-
Depreciation	35.2	41.5	22.2
EBIT	61	51	50
Interest	12.7	15.0	5.4
Other Income	2.4	2.9	7.6
Exceptional Items	-	-	-
PBT	51	39	52.1
% change	-4	-22.6	-
Tax	18	8.8	13.3
Tax Rate (%)	34.6	22.4	25.5
Reported PAT	33	30	39
Adj	-	-	-
Adj PAT	33	30	39
% change	-7.8	-8.2	-
No. of shares (cr)	5.73	5.73	5.73
Adj EPS (Rs)	5.8	5.3	13.2*

Balance Sheet

Y.E March (Rscr)	FY19	FY20	H1FY21
Cash	12.0	30.2	47.7
Accounts Receivable	100.3	75.0	72.9
Inventories	35	43.4	54.4
Other Cur. Assets	20	9.7	8.8
Investments	19	21.8	24.8
Net Fixed Assets	344.3	337.6	327.0
CWIP	15.5	6.6	28.8
Intangible Assets	1.6	1.0	0.7
Other Assets	24.5	36.1	40.4
Total Assets	577	566	609
Current Liabilities	63	62	81
Provisions	36	36	24
Debt Funds	170	138	131
Minority Interests	0	0	0
Def. Tax	13	10	15
Equity Capital	57	57	57
Reserves & Surplus	237	262	301
Shareholder's Fund	295	360	450
Total Liabilities	577	566	609
BVPS (Rs)	51	63	78

Cash Flow

Y.E March (Rscr)	FY19	FY20	H1FY21
PBT	-38	-77	-119
Non-cash adj.	118.7	180	83
Changes in W.C	6.4	10.6	46
C.F.O	87	114	10
Capital exp.	(331.4)	(300)	(95)
Change in inv.	-	-	-
Sale of investment	217.4	93	66.4
Other invest.CF	.02	(23.8)	.34
C.F - investing	(114)	(230)	(27.8)
Issue of equity	0	0	0
Issue/repay debt	-	-	-
Dividends paid	-	-	-
Other finance.CF	36.1	106	23.3
C.F - Financing	36.1	106	23.3
Chg. in cash	8.9	(10.8)	5.2
Closing cash	16.1	5.1	9.2

Ratios

Y.E March	FY19	FY20	H1FY21
Profitab. & Return	_	_	
EBITDA margin (%)	12.3	12.2	16.7
EBIT margin (%)	7.8	6.7	11.6
Net profit mgn.(%)	4.2	4.0	9.0
ROE (%)	11.8	9.3	10.3
ROCE (%)	9.4	8.7	8.3
W.C & Liquidity			
Receivables (days)	39.5	42.0	68.0
Inventory (days)	30.4	35.2	77.9
Payables (days)	20.4	23.0	113.4
Current ratio (x)	1.8	1.8	2.1
Quick ratio (x)	1.7	1.7	1.5
Turnover &Levg.			
Net asset T.O (x)	2.7	2.2	1.3
Total asset T.O (x)	1.4	1.3	0.7
Int. covge. ratio (x)	4.8	3.4	9.1
Adj. debt/equity (x)	0.6	0.4	0.3
Valuation ratios			
EV/Sales (x)	2.3	2.3	4.1
EV/EBITDA (x)	18.9	19.3	24.7
P/E (x)	49.9	54.3	22*
P/BV (x)	5.6	4.5	3.7

^{*}Annualized





General Disclosures and Disclaimers

CERTIFICATION

I,SHEEN. G author(s) of this Report, hereby certify that all the views expressed in this research report reflect my personal views about any or all of the subject issuer or securities. This report has been prepared by the Research Team of Geojit Financial Services Limited, hereinafter referred to as Geojit.

COMPANY OVERVIEW

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